BUDGET
2015-16

Agency Resourcing
Budget Paper No. 4
2015-16

Circulated by
Senator the Honourable Mathias Cormann
Minister for Finance of the Commonwealth of Australia

For the information of honourable members
on the occasion of the Budget 2015-16
12 May 2015
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# ACRONYMS AND DEFINED TERMS

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Definition</th>
</tr>
</thead>
<tbody>
<tr>
<td>AAO</td>
<td>Administrative Arrangements Order</td>
</tr>
<tr>
<td>Agency/entity</td>
<td>has the same meaning as corporate Commonwealth entity and non-corporate Commonwealth entity within the Public Governance, Performance and Accountability Act 2013</td>
</tr>
<tr>
<td>ASL</td>
<td>average staffing level</td>
</tr>
<tr>
<td>CRF</td>
<td>Consolidated Revenue Fund</td>
</tr>
<tr>
<td>Finance Minister</td>
<td>Minister for Finance</td>
</tr>
<tr>
<td>GGS</td>
<td>General Government Sector</td>
</tr>
<tr>
<td>MoG</td>
<td>machinery of government</td>
</tr>
<tr>
<td>PGPA Act</td>
<td>Public Governance, Performance and Accountability Act 2013</td>
</tr>
</tbody>
</table>
PREFACE

In 2015-16 Australian Government agencies will have responsibility for administering approximately $434.5 billion in expenses.

The Government will continue to progress its Smaller Government reform agenda, to ensure those government agencies are the most efficient and effective they can be, by transforming and modernising the public service while eliminating waste and duplication.

Budget Paper No. 4 sets out the funding for agencies, their funding sources and the purposes of that funding under the Outcome statements as agreed for each agency in the General Government Sector.¹

Additionally, information is provided on the staffing of agencies delivering services to the Australian community. Taken together, the information in Budget Paper No. 4 shows the way resources are used across government.

While Australia has a long history of innovation in public sector management, the Government has been and continues to pursue a particular reform effort aimed at streamlining our systems of public administration.

This will help ensure Australia is better able to cope with the economic and demographic challenges ahead. Specifically, the Government’s public sector reforms are delivering greater value to taxpayers through better services, delivered faster and at a lower cost. It is a central part of the Government’s plans to put Australia on a stronger foundation for the future.

TRANSFORMING GOVERNMENT

The Government is methodically examining all parts and aspects of the public sector, from the functions of agencies to how they operate and are structured. Further specific reforms in the 2015-16 Budget are making a material contribution to budget repair, while improving the responsiveness and effectiveness of government.

Key elements of the Government’s ongoing Smaller Government reforms include:

• Reducing the size of the Commonwealth public service. In 2015-16, total staffing in the General Government Sector is expected to fall below levels last recorded in 2006-07. Further information on the size of the public sector is covered in Part 2: Staffing of Agencies.

¹ Government departments and agencies that provide non-market public services and are funded mainly through taxes (2015-16 Budget, Budget Paper No. 1, Statement 9, Appendix A).
Preface

- **Public sector wage restraint.** Over the past decade, Commonwealth public servants received annual median wage increases totalling 42 per cent, well above CPI increases of 28 per cent over the same period. This included strong wage rises through the Global Financial Crisis, when private sector wage growth and employment were both lower. Future wage rises will be offset by productivity gains, to ensure that they are affordable, sustainable and in line with community expectations.

- **Functional and Efficiency Reviews.** In the months preceding the Budget, the Government commissioned two independent reviews to consider the functions and the efficiency of the Departments of Health and Education and Training. These in-depth reviews are the pilots for a rollout of reviews to determine whether the current functions of all departments and large agencies are aligned with the Government’s policy priorities and whether they are working as efficiently as possible. In response to the review of the Department of Health, the Government will achieve net savings of $96 million through efficiencies in contracting, corporate, staff and property costs, which better align departmental functions with the Government’s strategic objectives. Reforms in the Department of Education and Training to implement recommendations from its review will achieve savings of $131 million by ceasing and redesigning programmes which are not sufficiently consistent with the Government’s core priorities and national strategic policy settings for education; $7.6 million of these savings are in the operations of the department. Further recommendations from the Education and Training review will be considered after the Budget, focused on the administrative costs of the department. In 2015-16 further Functional and Efficiency Reviews will be undertaken into the Departments of Agriculture, the Environment, Foreign Affairs and Trade, Treasury, Attorney-General’s and Social Services, as well as the Australian Taxation Office and the Australian Bureau of Statistics.

- **Streamlining Government bodies.** Complementing this examination of public sector functions, the Government is delivering the fourth phase of its Smaller Government reforms to address the shape and size of government. The 2015-16 Budget will reduce the number of government bodies by a further 35, bringing planned reductions to 286 since the 2013 election. Box A shows the impact of all reductions on the number of government bodies that have been implemented as well as anticipated reductions as a result of decisions taken by the Government. A smaller number of government bodies will help clarify lines of accountability, and make the public sector more agile and better able to address changing pressures and Government priorities. The Smaller Government announcements in the 2015-16 Budget will deliver $497.0 million in savings (including savings from the Functional and Efficiency Reviews of the Departments of Health and Education and Training and further efficiencies in the Attorney-General’s Department and the Department of Immigration and Border protection). This will take total savings from the Government’s Smaller Government agenda to $1.4 billion.
Box A: Australian Government Organisations Register

In December 2014, the Australian Government Organisations Register (AGOR) was launched on the Department of Finance’s website. AGOR was developed as part of the Government’s package of Smaller Government reforms, and provides information on the function, composition, origins and other details of all Australian Government bodies. It makes the size of government more transparent to taxpayers than it has ever been before.

AGOR enables individuals, businesses and other stakeholders to:

• connect with government bodies and agencies that can assist them with different services or issues;
• identify available opportunities to collaborate with the public sector; or
• understand the shape and size of the public sector by providing a more accurate and current count of government bodies and agencies.

Chart 1: Number of Australian Government organisations

<table>
<thead>
<tr>
<th>No. of Bodies</th>
<th>No. of Bodies</th>
</tr>
</thead>
<tbody>
<tr>
<td>1,296</td>
<td>1,078</td>
</tr>
<tr>
<td>1,182</td>
<td>104</td>
</tr>
</tbody>
</table>

- **Public sector savings — shared services.** The Government is returning the Efficiency Dividend to the base rate of one per cent from 2017-18, subject to ongoing monitoring. Following successive years of large efficiency dividends being applied uniformly to most agencies to help reduce the size of government after a period of peak growth, efficiencies are increasingly being sought from reforms that target known areas of inefficiency in specific agencies. The Government’s use of more targeted savings began in the 2014-15 Budget, with savings made to the communications resources of agencies. The 2015-16 Budget continues the implementation of targeted savings by standardising certain information
technology and related business processes, known as Enterprise Resource Planning Systems. This saving is apportioned among agencies to take account of the relative opportunity for more efficient arrangements in different agencies. Similarly, software licensing will also be purchased on a more coordinated basis.

• **Opening government business activities to fair competition.** Consistent with the Smaller Government agenda, scoping studies have been commissioned into the future ownership options of a number of government businesses. Scoping studies provide information and recommendations to assist the Government’s decision-making on how key services are best delivered in future. Scoping studies examine the industries in which agencies operate, and assess the capacity of other providers to offer new technology, innovative service models or new sources of investment. Following a thorough scoping study looking at the Australian Securities and Investments Commission (ASIC) Registry, the Government will undertake a competitive tender process over the next 12 to 18 months, to market test the capacity of a private provider to upgrade and operate the ASIC Registry and offer value-added products.

• **A more rational property portfolio.** The Government has also announced an approach to market to test investor interest in the long term lease and upgrade of four ageing properties within the parliamentary triangle. The Government’s wider property portfolio will be further rationalised, to ensure that every property the Commonwealth owns is appropriate to its expected needs. Significant public money is currently locked up in surplus Commonwealth property holdings, which includes several blocks and facilities that are no longer used by the public sector and not maintained at an appropriate level. There are significant maintenance and opportunity costs associated with continued ownership of these surplus properties and the Government will continue to progress divestment in an orderly fashion where appropriate.

• **Reducing vacant lease holdings.** The Government is reviewing its current leases to ensure that those identified as surplus to requirements are promptly filled where they can be. Priority is being given to a strategy to reduce surplus office space in the Australian Capital Territory, with vacancies filled by agencies identified as having similar requirements and upcoming lease expiry dates. Large vacant legacy leases which were previously regarded as problems for individual agencies will be handled through a responsible whole-of-government approach. Initial analysis reveals that there is scope to save up to $200 million over 10 years through this initiative.

• **Digital innovation.** The Government’s Digital Transformation Agenda will improve the experience of individuals and business when transacting with government. The community expects that the public sector will provide personalised services that offer greater choice in how services are accessed, while removing red tape and inefficiency.
Streamlined and targeted programme delivery. The Government is eliminating wasteful fragmentation in service delivery and removing unnecessary complexity in rules, which undermine policy effectiveness. In the 2015-16 Budget, the skilled migration and temporary activity visa programme will be simplified by consolidating the number of visa categories. In 2014-15 over 150 Indigenous programmes were streamlined into five broad programme categories, to improve their focus and coordination and to reduce the red tape burden on service delivery organisations that partner with government. Similar reforms in the Social Services portfolio have streamlined 18 grants programmes into seven, thereby reducing reporting burdens for providers. Additionally, grants administration in the Department of Health has been consolidated into a single division, to promote the development of expertise and more efficient delivery across all stages of the grant life cycle.

Sensible risk management. The Government has implemented a streamlined and risk-based approach to the governance of the public sector by implementing the Public Governance and Performance Act 2013 (PGPA Act) and introducing more consistent practices across approximately 250 Acts that govern Australian Government bodies. The new rules require public officials to sensibly manage risk, rather than over-invest in unrealistic efforts at risk elimination. This will support a shift away from regulatory frameworks which are excessively prescriptive and out of step with commercial reality. Further reforms are underway, focusing on improving the performance, evaluation and transparency of the public sector.

User pays where appropriate. The Government is also introducing a charging framework from 1 July 2015 which will improve consistency in charging for government activities. The framework will lead to additional revenue to support Budget repair and other policy priorities. It will also assist particular agencies to be more responsive to user demand. The charging framework will promote greater fairness, involving charging those who create demand for certain government services and other activities, while preserving the Government’s central role of delivering quality public-benefit programmes in ways that do not adversely impact disadvantaged groups.

The Government’s Smaller Government reform agenda is already delivering results, with the Commonwealth public sector becoming more efficient and responsive. However there is more work to be done to ensure changing community needs are better met than they have been before. Transforming Government is about making the public dollar go further in creating public value where it is needed and matters most.

Senator the Hon Mathias Cormann
Minister for Finance
INTRODUCTION AND GUIDE TO BUDGET PAPER NO. 4

The purpose of Budget Paper No. 4 is to provide a whole-of-government view of estimated resourcing managed in the Budget year by agencies in the General Government Sector (GGS). The resources included are financial resources, staff resources, expenses and net capital investment. The Paper is not law and therefore, does not authorise appropriations.

The paper contains three main parts with tables of information as follows:

Part 1  Agency financial resourcing
  1.1  Agency resourcing table
  1.2  Special appropriations table
  1.3  Special accounts table

Part 2  Staffing of agencies

Part 3  Agency expenses and net capital investment
  3.1  Departmental expenses table
  3.2  Net capital investment table

The tables present information by portfolio and then by agency. Estimated resourcing is shown for the 2015-16 Budget year and previous year (printed in italics). For agencies involved in a machinery of government change, resourcing prior to the change is shown against the agency that managed those amounts and subsequent to the date of effect of the change is shown against the receiving agency. The tables in the paper include only agencies, special appropriations and special accounts that have been established.
GUIDE TO BUDGET PAPER NO. 4

Linkages between tables and amounts presented in Budget Paper No. 4 are illustrated in the Figures 1 to 4. A consolidated view of financial resources to be managed by agencies in the GGS is presented in the Agency resourcing table. Amounts in the Agency resourcing table can be matched with information that is in the:

- annual Appropriation Bills;
- Special appropriations table; and
- Special accounts table.
Figures 1 and 2 show how amounts in the Agency resourcing table can be matched with amounts in annual Appropriation Bills. The Figures also highlight amounts in these Bills for non-operating expenditure and for Specific Purpose Payments (payments to States, ACT, NT and local governments).

**Figure 1: Example of the Agency resourcing table and Appropriation Bill No. 1**

<table>
<thead>
<tr>
<th>Entry/Outcome</th>
<th>Non-operating</th>
<th>Special Accounts (b)</th>
<th>Special Appropriation</th>
<th>Other (c)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Bill No. 1</td>
<td>Bill No. 2</td>
<td>Bill No. 1</td>
<td>Bill No. 2</td>
<td></td>
</tr>
<tr>
<td>Attorney-General's Department</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Outcome 1</td>
<td>215,206</td>
<td>-</td>
<td>44,167</td>
<td>-</td>
<td>7,775</td>
</tr>
<tr>
<td></td>
<td>217,635</td>
<td>-</td>
<td>6,054</td>
<td>-</td>
<td>42,507</td>
</tr>
<tr>
<td></td>
<td>221,280</td>
<td>-</td>
<td>7,775</td>
<td>851,397</td>
<td></td>
</tr>
<tr>
<td>Outcome 2</td>
<td>26,185</td>
<td>-</td>
<td>3,647</td>
<td>-</td>
<td>245,783</td>
</tr>
<tr>
<td></td>
<td>21,534</td>
<td>-</td>
<td>9,068</td>
<td>153,223</td>
<td>161,740</td>
</tr>
<tr>
<td>Equity Injections</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>590</td>
<td></td>
</tr>
<tr>
<td></td>
<td>-</td>
<td>-</td>
<td>6,920</td>
<td>-</td>
<td>6,920</td>
</tr>
<tr>
<td>Administered Assets</td>
<td>-</td>
<td>-</td>
<td>26,680</td>
<td>-</td>
<td>26,680</td>
</tr>
<tr>
<td>and Liabilities</td>
<td>-</td>
<td>-</td>
<td>28,900</td>
<td>-</td>
<td>28,900</td>
</tr>
<tr>
<td>Total</td>
<td>241,391</td>
<td>-</td>
<td>47,804</td>
<td>112,430</td>
<td>1,126,430</td>
</tr>
<tr>
<td></td>
<td>239,369</td>
<td>6,920</td>
<td>9,122</td>
<td>626,439</td>
<td>1,164,912</td>
</tr>
</tbody>
</table>

(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No. 2.

**Appropriation Bill No. 1**

<table>
<thead>
<tr>
<th>ATTORNEY-GENERAL’S PORTFOLIO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appropriation (item figures)–2014-2016</td>
</tr>
<tr>
<td>Actual Available Appropriation (item figures)–2013-2014</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Departmental</th>
<th>Administered</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$000</td>
<td>$000</td>
</tr>
<tr>
<td>Outcome 1 -</td>
<td>A just and secure society through the maintenance and improvement of Australia’s law and justice framework and its national security and emergency management system</td>
<td>215,206</td>
</tr>
<tr>
<td></td>
<td></td>
<td>217,635</td>
</tr>
<tr>
<td>Outcome 2 -</td>
<td>Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression</td>
<td>26,185</td>
</tr>
<tr>
<td></td>
<td></td>
<td>21,534</td>
</tr>
<tr>
<td>Total: Attorney-General’s Department</td>
<td>241,391</td>
<td>681,235</td>
</tr>
<tr>
<td></td>
<td>239,369</td>
<td>626,439</td>
</tr>
</tbody>
</table>
Figure 2: Example of the Agency resourcing table and Appropriation Bill No. 2

ATTORNEY-GENERAL’S
Agency Resourcing—2014-2015
Estimated/Actual—2013-2014

<table>
<thead>
<tr>
<th>Entity/Outcome</th>
<th>Appropriation Bill No. 1</th>
<th>Appropriation Bill No. 2</th>
<th>Special Accounts (b)</th>
<th>Appropriation Bill No. 1</th>
<th>Appropriation Bill No. 2</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-operating</td>
<td>$000</td>
<td>$000</td>
<td>$000</td>
<td>$000</td>
<td>$000</td>
<td>$000</td>
</tr>
<tr>
<td>Attorney-General’s Department</td>
<td>215,206</td>
<td>6,054</td>
<td>44,167</td>
<td>470,030</td>
<td>6,712</td>
<td>7,775</td>
</tr>
<tr>
<td>Outcome 1</td>
<td>217,845</td>
<td>6,054</td>
<td>44,167</td>
<td>470,030</td>
<td>6,712</td>
<td>7,775</td>
</tr>
<tr>
<td>Outcome 2</td>
<td>26,186</td>
<td>6,054</td>
<td>3,647</td>
<td>211,206</td>
<td>5,000</td>
<td>42,507</td>
</tr>
<tr>
<td>Equity Injections</td>
<td>-</td>
<td>6,920</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>6,920</td>
</tr>
<tr>
<td>Total</td>
<td>241,391</td>
<td>590</td>
<td>51,814</td>
<td>497,235</td>
<td>11,712</td>
<td>851,397</td>
</tr>
</tbody>
</table>

(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Bill or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriations Bill No. 2.

ATTORNEY-GENERAL’S PORTFOLIO
Appropriation (plan figures)—2014-2015
Actual/Available Appropriation (size figures)—2013-2014

<table>
<thead>
<tr>
<th>Payment to States, ACT, NT and local government</th>
<th>New Administered Outcomes</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$000</td>
<td>$000</td>
</tr>
<tr>
<td>Outcome 1 -</td>
<td>5,712</td>
<td>5,712</td>
</tr>
<tr>
<td>A just and secure society through the</td>
<td></td>
<td></td>
</tr>
<tr>
<td>maintenance and improvement of Australia’s</td>
<td></td>
<td></td>
</tr>
<tr>
<td>law and justice framework and its national</td>
<td></td>
<td></td>
</tr>
<tr>
<td>security and emergency management system</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total: Operating</td>
<td>5,712</td>
<td>5,712</td>
</tr>
<tr>
<td>Non-operating</td>
<td>690</td>
<td>6,290</td>
</tr>
<tr>
<td>Equity Injections</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Administered Assets and Liabilities</td>
<td>28,052</td>
<td>129,447</td>
</tr>
<tr>
<td>Total: Non-operating</td>
<td>28,642</td>
<td>136,737</td>
</tr>
<tr>
<td>Total: Attorney-General’s Department</td>
<td>5,712</td>
<td>34,962</td>
</tr>
<tr>
<td></td>
<td>5,000</td>
<td>141,967</td>
</tr>
</tbody>
</table>
Introduction and Guide

Figure 3 shows amounts in the Agency resourcing table that can be matched to the totals in the Special appropriations table.

Figure 3: Example of the Agency resourcing table and Special appropriations table
Figure 4 shows amounts in the Agency resourcing table that can be matched to the totals in the Special accounts table.

**Figure 4: Example of the Agency resourcing table and Special accounts table**

<table>
<thead>
<tr>
<th>Entity/Outcome</th>
<th>Non-operating</th>
<th>Special Accounts (a)</th>
<th>Special Accounts (b)</th>
<th>Special Accounts (c)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Appropriation</td>
<td>Appropriation</td>
<td>Appropriation</td>
<td>Appropriation</td>
</tr>
<tr>
<td></td>
<td>Bill No. 1</td>
<td>Bill No. 2</td>
<td>Bill No. 1</td>
<td>Bill No. 2</td>
</tr>
<tr>
<td>Attorney-General's Department</td>
<td>$1000</td>
<td>$1000</td>
<td>$1000</td>
<td>$1000</td>
</tr>
<tr>
<td>Outcome 1</td>
<td>215,296</td>
<td>-</td>
<td>44,157</td>
<td>470,030</td>
</tr>
<tr>
<td>Outcome 2</td>
<td>217,635</td>
<td>-</td>
<td>6,954</td>
<td>493,317</td>
</tr>
<tr>
<td>Equity Injections</td>
<td>-</td>
<td>-</td>
<td>3,647</td>
<td>211,206</td>
</tr>
<tr>
<td>Administered Assets and Liabilities</td>
<td>-</td>
<td>-</td>
<td>2,068</td>
<td>133,223</td>
</tr>
<tr>
<td>Total</td>
<td>241,391</td>
<td>590</td>
<td>47,984</td>
<td>851,397</td>
</tr>
</tbody>
</table>

(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriations Bill No. 2.

**Special Accounts Table**

<table>
<thead>
<tr>
<th>ATTORNEY-GENERAL'S PORTFOLIO</th>
<th>Opening Balance</th>
<th>Receipts (Non-Appropriated)</th>
<th>Receipts (Appropriated)</th>
<th>Payments</th>
<th>Adjustments</th>
<th>Closing Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attorney-General's Department</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>All Rental Special Account</td>
<td>1,188</td>
<td>3,255</td>
<td>-</td>
<td>-3,280</td>
<td>-</td>
<td>1,243</td>
</tr>
<tr>
<td>Cultural Special Account</td>
<td>1,188</td>
<td>2,619</td>
<td>-</td>
<td>-2,619</td>
<td>-</td>
<td>1,188</td>
</tr>
<tr>
<td>Indigenous Repatriation Special Account</td>
<td>413</td>
<td>449</td>
<td>-</td>
<td>-419</td>
<td>-</td>
<td>319</td>
</tr>
<tr>
<td>National Collections Special Account</td>
<td>3,194</td>
<td>-</td>
<td>-1,425</td>
<td>-1,759</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total: Attorney-General's Department</td>
<td>7,565</td>
<td>47,084</td>
<td>-</td>
<td>-5,906</td>
<td>-1,203</td>
<td>6,398</td>
</tr>
</tbody>
</table>
Part 1: Agency Financial Resourcing
PART 1: AGENCY FINANCIAL RESOURCING

APPROPRIATIONS FRAMEWORK

An appropriation is a legal entitlement to spend money from the Consolidated Revenue Fund (CRF). Appropriations can be classified as annual appropriations or special appropriations. Annual appropriations are contained in the annual Appropriation Acts. Special appropriations are contained in other Acts.

The CRF is a concept established in section 81 of the Australian Constitution to represent all Commonwealth money. All revenues or moneys raised or received by the Executive Government of the Commonwealth, or any person or organisation acting on behalf of the Commonwealth, automatically form part of the CRF. This includes, for example, taxes, charges, levies, borrowings, loan repayments and moneys held on behalf of or in trust. Money automatically forms part of the CRF upon receipt, regardless of whether the money is deposited in a bank account.

Section 83 of the Constitution provides that no money shall be drawn from the Treasury of the Commonwealth except under an appropriation made by law (the ‘Treasury’ of the Commonwealth equates to the CRF). Section 81 provides that appropriations from the CRF must be applied for expenditure of the Commonwealth. Together, sections 81 and 83 provide that before money may be spent there must be an appropriation, made by law, for the purposes of the Commonwealth. These requirements for an appropriations framework safeguard the constitutional control by the Parliament over Australian Government spending.

The appropriation and expenditure framework for agencies in all Australian governments is based on the accounting concept of control. Where an agency has substantial control, the related appropriation and expenditure is classified as departmental and where an agency does not have control, expenditure is classified as administered. This classification is unique to government and is not used elsewhere in the Australian economy. It is currently reflected in Australian Accounting Standard AASB 1050. Whether an agency has administered or departmental control over resources is based largely on the level of discretion the agency has in using those resources.

Departmental appropriations are available to meet expenditure over which an agency has substantial control and are typically used for agency operational expenditure, such as for employees and supplier expenses. Administered appropriations are administered by an agency on behalf of government, for the benefit of or payment to parties who are external to the agency and not part of the internal operations of that agency. Administered appropriations are typically used for expenditure such as government grants, subsidies and obligations that arise from legislated eligibility rules and conditions. Further information on the appropriations framework can be found at www.finance.gov.au/resource-management/appropriations/introduction.
MACHINERY OF GOVERNMENT CHANGES

The term ‘machinery of government changes’ (MoG changes) is used to describe a variety of organisational or functional changes affecting the Commonwealth. MoG changes often arise from changes to the Administrative Arrangements Order (AAO) following a Prime Ministerial decision to abolish or create a department or to move functional responsibilities between agencies.

The AAO of 23 December 2014 resulted in renaming of the following two Departments of State:

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<tr>
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<td>Department of Education and Training</td>
</tr>
<tr>
<td>Department of Industry</td>
<td>Department of Industry and Science</td>
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</tbody>
</table>

At the same time, the following transfer of functions occurred:

- The transfer of child care functions from the former Department of Education to the Department of Social Services.

- The transfer of vocational and adult migrant training functions from the former Department of Industry to the Department of Education and Training (bringing all the main training functions into the one portfolio).

- The transfer of small business programme functions from the former Department of Industry to the Department of the Treasury.

The AAO of 23 December 2014 can be found at: www.dpmc.gov.au/parliamentary/index.cfm. For further detail on how the MoG changes impact on portfolios, refer to the relevant 2015-16 Portfolio Budget Statements.
AGENCY RESOURCING TABLE

Overview of the Agency resourcing table

The Agency resourcing table presents a consolidated view of estimated financial resources to be managed in the Budget year by agencies in the GGS. It is organised by portfolio and agency, and by agency Outcome. It differentiates the sources of funding, which are annual Appropriation Bills, Receipts, Special Appropriations and Special Accounts. The amounts are classified into departmental and administered resourcing.

Resourcing amounts in the Agency resourcing table can be matched with amounts in the annual Appropriation Bills, Special appropriations table and Special accounts table. Examples are in Figures 1 to 4 of the section entitled Guide to Budget Paper No. 4.

The Agency resourcing table shows that annual appropriations are expected to fund approximately 25 per cent of all GGS expenditure for the Budget year, with special appropriations accounting for the balance.

The column headed Receipts in the Agency resourcing table shows income received from other government agencies, individuals, or non-government bodies (in the large part such receipts are received for the provision of services).

The column headed Special Accounts in the Agency resourcing table shows estimated amounts to be credited to a special account. This column shows income expected from other government agencies, individuals or non-government bodies. This column is located between the departmental and administered sides of the Agency resourcing table because depending on the legislated purposes of a special account, the resources may be used for departmental and/or administered expenditure.

The total amounts in the Agency resourcing table cannot be used to calculate consolidated Commonwealth financial resources. This is because the Agency resourcing table covers only agencies in the GGS whereas, the Commonwealth also includes agencies that are public corporations operating in the commercial sphere that are not primarily financed by government. Furthermore, the Agency resourcing table has not been adjusted to eliminate inter-governmental transactions. Such transactions occur when one agency in the GGS pays another agency in the GGS for services received. To eliminate inter-governmental transactions would not accurately represent the financial resources managed by a particular agency.

---

1 The text of the Outcomes applying to each agency is set out at Appendix A Agency outcome statements.
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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.

(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
## AGRICULTURE
### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

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### AGRICULTURE

**Agency Resourcing—2015-2016**  
**Estimated Actual—2014-2015**

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<th>Entity/Outcome/Non-operating</th>
<th>Departmental</th>
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## AGRICULTURE

**Agency Resourcing—2015-2016**  
**Estimated Actual—2014-2015**

| Entity/Outcome/Non-operating | Departmental | | Administered | | | | | | | | | |
|------------------------------|--------------|---|-----------------|---|-----------------|---|---|---|---|---|---|
|                              | Appropriation Bill No. 1 | Appropriation Bill No. 2 | Receipts (a) | Special Appropriation Accounts (b) | Special Appropriation Bill No. 1 SPPs | Other (c) Appropriation | Special Total |
|                              | $’000 | $’000 | $’000 | $’000 | $’000 | $’000 | $’000 |

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### Australian Fisheries Management Authority

| Outcome 1 | 20,955 | - | 3,115 | - | 18,831 | 5,375 | - | - | - | 48,276 |
|-----------|-------|---|---|---|---|---|---|---|---|---|---|
| Total     | 20,955 | - | 3,115 | - | 18,831 | 5,375 | - | - | - | 48,276 |

### PORTFOLIO

- 334,959 | 1,283 | 352,620 | - | 398,240 | 128,581 | - | 250,000 | 834,993 | 2,300,676 |

### TOTAL

- 332,661 | 80 | 389,515 | - | 394,792 | 157,501 | - | 540,000 | 832,094 | 2,646,643 |

(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
### ATTORNEY-GENERAL’S
#### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

<table>
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<th>Entity/Outcome/ Non-operating</th>
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## ATTORNEY-GENERAL’S

### Agency Resourcing—2015-2016

Estimated Actual—2014-2015

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**ATTORNEY-GENERAL'S**

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### Agency Resourcing—2015-2016

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*Estimated Actual—2014-2015*

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### Agency Resourcing—2015-2016
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## Communications

### Agency Resourcing—2015-2016

**Estimated Actual—2014-2015**

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(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.

(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
## DEFAENCE

Agency Resourcing—2015-2016
Estimated Actual—2014-2015

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Agency Resourcing—2015-2016
Estimated Actual—2014-2015

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
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- Special Appropriation:
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  - SPPs
  - Other (c)
  - Total
- Special Accounts (b):
  - Bill No. 1
  - SPPs
  - Other (c)
  - Total
- Departmental:
  - Appropriation Bill No. 1
  - Receipts (a)
  - Special Appropriation
- Administered:
  - Appropriation Bill No. 2
  - Special Appropriation
  - Total

**Additional Information:**
- Australian Institute for Teaching and School Leadership Limited
- Australian Institute of Aboriginal and Torres Strait Islander Studies
## EDUCATION AND TRAINING

### Agency Resourcing—2015-2016

#### Estimated Actual—2014-2015

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## EDUCATION AND TRAINING
### Agency Resourcing—2015-2016
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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.

(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.

(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
## Employment

### Agency Resourcing—2015-2016

**Estimated Actual—2014-2015**

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### Estimated Actual—2014-2015

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(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
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## ENVIRONMENT

### Agency Resourcing—2015-2016

#### Estimated Actual—2014-2015

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## ENVIRONMENT
### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
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### FOREIGN AFFAIRS AND TRADE

#### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

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| Australian Secret Intelligence Service Outcome 1 | 256,909 | 54,500 | - | - | - | - | - | 311,409 |
| 236,133 | 34,500 | - | - | - | - | - | - | 270,633 |
| Equity injections | - | 10,964 | - | - | - | - | - | 10,964 |
| 8,726 | - | - | - | - | - | - | - | 8,725 |
| Total | 256,909 | 10,964 | 54,500 | - | - | - | - | 322,373 |
| 236,133 | 8,726 | 34,500 | - | - | - | - | - | 279,358 |
### FOREIGN AFFAIRS AND TRADE
#### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
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Estimated Actual—2014-2015

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| Australian Institute of Health and Welfare |
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| Total | 15,625 | - | 30,630 | - | - | - | - | 46,255 |

<p>| Australian Sports Commission |
| Outcome 1 | 83,319 | - | 6,723 | - | - | - | - | 90,042 |
| Outcome 2 | 170,327 | - | 17,000 | - | - | - | - | 187,327 |
| Equity injections | - | - | - | - | - | - | - | - |
| Total | 253,646 | - | 23,723 | - | - | - | - | 277,369 |
| Equity injections | - | 1,500 | - | - | - | - | - | 1,500 |
| Total | 266,068 | 1,500 | 34,299 | - | - | - | - | 301,867 |</p>
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### HEALTH
Agency Resourcing—2015-2016
Estimated Actual—2014-2015

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## HEALTH

### Agency Resourcing—2015-2016

### Estimated Actual—2014-2015

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**Agency Resourcing—2015-2016**

**Estimated Actual—2014-2015**

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### Agency Resourcing—2015-2016

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| **PORTFOLIO** | 900,189 | 8,410 | 146,613 | - | 1,838,382 | 6,703,238 | - | 31,741 | 39,583,143 | 49,211,716 |
| **TOTAL** | 958,505 | 10,320 | 274,201 | - | 2,015,216 | 6,794,258 | - | 5,682 | 37,481,610 | 47,539,792 |

(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
### IMMIGRATION AND BORDER PROTECTION

**Agency Resourcing—2015-2016**

**Estimated Actual—2014-2015**

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### IMMIGRATION AND BORDER PROTECTION

**Agency Resourcing—2015-2016**

**Estimated Actual—2014-2015**

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.

(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.

(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
## INDUSTRY AND SCIENCE

**Agency Resourcing—2015-2016**

**Estimated Actual—2014-2015**

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## INDUSTRY AND SCIENCE
### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

| Entity/Outcome/Non-operating | Departmental | | Administered | |
|------------------------------|--------------|--------------|--------------|
|                              | Appropriation Bill No. 1 | Appropriation Bill No. 2 | Receipts (a) | Special Accounts (b) | Special Appropriation Bill No. 1 | SPPs | Other (c) | Special Appropriation | Total |
|                              | $'000 | $'000 | $'000 | $'000 | $'000 | $'000 | $'000 | $'000 | $'000 |
| Australian Nuclear Science and Technology Organisation | | | | | | | | | |
| Outcome 1 | | | | | | | | | |
| Equity injections | - | 35,916 | - | - | - | - | - | - | - |
|                               | - | 96,439 | - | - | - | - | - | - | - |
| Total | 156,700 | 35,916 | 118,984 | - | - | - | - | - | 311,600 |
|                               | 157,414 | 96,439 | 111,213 | - | - | - | - | - | 365,066 |
| Commonwealth Scientific and Industrial Research Organisation | | | | | | | | | |
| Outcome 1 | 749,681 | - | 542,101 | - | - | - | - | - | 1,291,782 |
|                               | 745,268 | - | 505,420 | - | - | - | - | - | 1,250,688 |
| Total | 749,681 | - | 542,101 | - | - | - | - | - | 1,291,782 |
|                               | 745,268 | - | 505,420 | - | - | - | - | - | 1,250,688 |
## INDUSTRY AND SCIENCE
### Agency Resourcing—2015-2016
### Estimated Actual—2014-2015

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
## INFRASTRUCTURE AND REGIONAL DEVELOPMENT

### Agency Resourcing—2015-2016

### Estimated Actual—2014-2015

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**Note:** The table above provides a detailed breakdown of resource allocations for the Department of Infrastructure and Regional Development and the Australian Maritime Safety Authority for the fiscal years 2014-2015 and 2015-2016. It includes appropriations from Appropriation Bill No. 1 and Bill No. 2, receipts, special appropriations, and other non-operating activities. The data reflects the estimated and actual resource allocations for each departmental outcome and administrative asset/liability.
# Infrastructure and Regional Development

**Agency Resourcing—2015-2016**

**Estimated Actual—2014-2015**

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
## PRIME MINISTER AND CABINET

*Agency Resourcing—2015-2016*

*Estimated Actual—2014-2015*

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Note: The table provides a breakdown of resourcing for each entity, including different appropriation bills and special accounts for the fiscal years 2014-2015 and 2015-2016.
### Agency Resourcing—2015-2016
#### Estimated Actual—2014-2015

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## Agency Resourcing Table

**PRIME MINISTER AND CABINET**  
**Agency Resourcing—2015-2016**  
**Estimated Actual—2014-2015**

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No. 2.
### SOCIAL SERVICES

**Agency Resourcing—2015-2016**  
**Estimated Actual—2014-2015**

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**Notes:**
- All figures are in thousands of dollars ($'000).
- Special Appropriation Bill No. 2 includes equity injections.
- Estimated Actual figures are rounded to the nearest thousand.
- Agency resourcing table.
### SOCIAL SERVICES
Agency Resourcing—2015-2016
Estimated Actual—2014-2015

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**Agency resourcing table**

**SOCIAL SERVICES**

*Agency Resourcing—2015-2016*

*Estimated Actual—2014-2015*

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.

^The National Disability Insurance Agency (NDIA) is a Commonwealth corporate entity and as such is not required to report resources separately as administered or departmental. However, the resources that will be applied by the NDIA to the provision of reasonable and necessary care and support to clients (administered in nature) will be significant over the forward estimates compared to other Commonwealth corporate entities. Additionally, this resourcing is jointly provided by the Commonwealth and participating states and territories. To provide a better view of the application of these NDIA resources, the Agency Resourcing Table separates them between those that are departmental or administered in nature.
# Agency Resourcing Table

## Treasury

### Departmental Administered

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## Agency Resourcing Table

**Agency Resourcing—2015-2016**

**Estimated Actual—2014-2015**

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**Notes:**
- Column labels: Departmental, Administered, Appropriation Bill No. 1, Appropriation Bill No. 2, Receipts (a), Special Appropriation Accounts (b), SPPs, Other (c), Special Appropriation Bill No. 2, Total.
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### Agency Resourcing Table

#### Estimated Actual—2014-2015

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(a) Receipts that were not appropriated to the entity by an annual Appropriation Act or another Act.
(b) Amounts credited to a special account that were not appropriated to the entity by an annual Appropriation Act or another Act.
(c) Includes New Administered Outcomes and administered assets and liabilities item, within the meaning of Appropriation Bill No.2.
**SPECIAL APPROPRIATIONS TABLE**

**Overview of the Special appropriations table**

The Special appropriations table lists Acts that contain one or more special appropriation(s). An Act is listed under an agency consistent with the most recent Administrative Arrangements Order.

Special appropriations are those appropriations contained in Acts other than the annual Appropriation Acts. Special appropriations account for around three quarters of GGS expenditure each year. An example of expenditure that is met using a special appropriation is aged pensions paid under the *Social Security (Administration) Act 1999*.

Expenditure authorised by special appropriations is triggered by legislative eligibility criteria and conditions. A small number of Acts stipulate a maximum amount appropriated for the particular purpose. Some Acts additionally specify a time period for the special appropriation. Such special appropriations are referred to as being limited appropriations (in amount and/or time).

The Summary of Special appropriations table presents portfolio resourcing that is supported by special appropriations. The detailed Special appropriations table presents resourcing for each agency that is supported by special appropriations.

The detailed Special appropriations table shows, on an Act basis, the total resources from all special appropriations contained in each Act. The amount for each Act is totaled because Acts that contain special appropriations do not authorise expenditure on an Outcomes basis. Noting this, only the aggregated total in the Special appropriations table, for all Acts for an agency, can be matched with the total of special appropriation amounts shown in the Agency resourcing table. For an example of this matching, see Figure 3 of the section entitled *Guide to Budget Paper No. 4*. 
### Summary of special appropriations table

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## Special appropriations table

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## Special appropriations table

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## Special appropriations table

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<td>Schools Assistance Act 2008</td>
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<td>A New Tax System (Family Assistance) Act 1999</td>
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## Special appropriations table

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<td>Asbestos-related Claims (Management of Commonwealth Liabilities) Act 2005</td>
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### Fair Work Commission

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<tr>
<th>Act</th>
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<tr>
<td>Judges’ Pensions Act 1968</td>
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<td>Public Governance, Performance and Accountability Act 2013</td>
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### Office of the Fair Work Ombudsman

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<tr>
<th>Act</th>
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<tr>
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### Environment Portfolio

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### Clean Energy Regulator

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### Great Barrier Reef Marine Park Authority

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## Special appropriations table

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<td>National Blood Authority Act 2003</td>
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## Special appropriations table

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## INDUSTRY AND SCIENCE PORTFOLIO

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<td>Offshore Petroleum and Greenhouse Gas Storage Act 2006</td>
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<td>Textile, Clothing and Footwear Strategic Investment Program Act 1999</td>
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## INFRASTRUCTURE AND REGIONAL DEVELOPMENT PORTFOLIO

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<td>Aviation Fuel Revenues (Special Appropriation) Act 1988</td>
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<td>Infrastructure Australia Amendment Act 2014</td>
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<td>Interstate Road Transport Act 1985</td>
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<td>Protection of the Sea (Oil Pollution Compensation Fund) Act 1993</td>
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<td>Indigenous Education (Targeted Assistance) Act 2000</td>
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## Special appropriations table

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</table>
SPECIAL ACCOUNTS TABLE

Overview of the Special accounts table

A special account is an appropriation mechanism that sets aside an amount within the CRF for specific expenditure purposes. Special accounts can be used to appropriate for expenditure that is resourced with contributions from other parties such as other governments, contributions from industry or members of the community. Special accounts can also be credited with amounts from annual appropriations and special appropriations.

The Special accounts table lists special accounts by portfolios and managing agency. For each special account the table shows the estimated opening balance for the Budget year, estimated cash inflows and outflows (receipts and payments) during the year, and estimated closing balance at the end of the Budget year. Estimated resources for the previous year are printed in italics. Where responsibility for managing a special account is moved between agencies during the year, the part-year impact for each agency is shown.

The column headed Receipts (non-appropriated) shows estimated amounts to be credited to a special account, which are received from other government agencies, individuals, or non-government bodies. The column headed Receipts (appropriated) shows amounts estimated to be credited to a special account, which are received by the agency in an annual Appropriation Act or another Act containing a special appropriation.

Amounts for an agency in the Special accounts table column headed Receipts (non-appropriated) can be matched with the Agency resourcing table’s column headed Special accounts. Amounts in the Special accounts table column headed Receipts (appropriated) are included in the Agency resourcing table in the column headed Appropriation Bill No. 1, Appropriation Bill No. 2 or Special appropriations. Further detail on matching amounts between these two tables is in Figure 4 of the section entitled Guide to Budget Paper No. 4.
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<th>Receipts (Non-Apperopriated) ($'000)</th>
<th>Receipts (Appropriated) ($'000)</th>
<th>Payments ($'000)</th>
<th>Adjustments ($'000)</th>
<th>Closing Balance ($'000)</th>
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### AGRICULTURE PORTFOLIO

#### Department of Agriculture

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<th>Receipts (Appropriated) ($'000)</th>
<th>Payments ($'000)</th>
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#### Australian Pesticides and Veterinary Medicines Authority

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#### Australian Fisheries Management Authority

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## DEFENCE PORTFOLIO

### Department of Defence

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### Defence Materiel Organisation

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### Department of Veterans’ Affairs

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### Total

<p>|                | 320,525 | 333,217 | 6,011 | 6,881 | 7,586 | 106 |</p>
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### Special Accounts Table

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*(Note: Adjustments and closing balances may not add up due to rounding.)*
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## FOREIGN AFFAIRS AND TRADE PORTFOLIO

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### Australian Centre for International Agricultural Research

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<th>Account</th>
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### Australian Trade Commission
| Administered Payments and Receipts for Other Entities - Australian Trade Commission Special Account | 100 | 9,200 | - | -9,200 | - | 100 |
| Services for Other Entities and Trust Moneys - Department of Resources, Energy and Tourism Special Account | 930 | 233 | - | -1,163 | - | 930 |
| **Total: Australian Trade Commission** | 1,030 | 9,433 | - | -10,363 | - | 100 |
| | 1,047 | 10,260 | - | -10,277 | - | 1,030 |
## Special accounts table

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<th>Department of Health</th>
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### Australian National Preventive Health Agency

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<tr>
<td>12,383 ($'000)</td>
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<td>- ($'000)</td>
<td>- ($'000)</td>
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Total: Australian National Preventive Health Agency 12,383 ($'000)
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<td><strong>Australian Radiation Protection and Nuclear Safety Agency</strong></td>
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<td>ARPANS Account</td>
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<td><strong>Total: Australian Radiation Protection and Nuclear Safety Agency</strong></td>
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<td>National Blood Account</td>
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<td><strong>Australian Population, Multicultural and Immigration Research Program Special Account</strong></td>
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<td><strong>Services for Other Entities and Trust Moneys Special Account - Australian Customs and Border Protection Service</strong></td>
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<tr>
<td><strong>Total: Department of Immigration and Border Protection</strong></td>
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<td><strong>Australian Customs and Border Protection Service</strong></td>
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<td><strong>Total: Australian Customs and Border Protection Service</strong></td>
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## INDUSTRY AND SCIENCE PORTFOLIO

### Department of Industry and Science

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<td>Joint Australian U.S. Geological and Geophysical Research Station Special Account*</td>
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*Note: National Offshore Petroleum Safety and Environmental Management Authority Special Account*
### INFRASTRUCTURE AND REGIONAL DEVELOPMENT PORTFOLIO

#### Department of Infrastructure and Regional Development

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<td>92,352</td>
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**TREASURY PORTFOLIO**

**Department of the Treasury**

Actuarial Services Special Account

| 2,446 | 1,803 | - | -1,803 | - | 2,446 |

Clean Energy Finance Corporation Special Account

| 2,919,000 | 288,543 | - | - | - | 3,207,543 |

COAG Reform Fund Special Account

| - | 12,743,146 | - | -12,743,146 | - | - |

Financial System Stability Special Account

| - | - | - | - | - | - |

Services for Other Entities and Trust Moneys Special Account - Department of the Treasury

| - | - | - | - | - | - |

**Total: Department of the Treasury**

| 2,921,446 | 13,033,492 | - | -12,744,949 | - | 3,209,989 |

**Australian Competition and Consumer Commission**

Services for Other Entities and Trust Moneys - Australian Competition and Consumer Commission Special Account

| 54 | - | - | - | - | 54 |

**Total: Australian Competition and Consumer Commission**

| 54 | - | - | - | - | 54 |

**Australian Office of Financial Management**

Debt Retirement Reserve Trust Account

| 843 | - | - | - | - | 843 |

**Total: Australian Office of Financial Management**

<p>| 843 | - | - | - | - | 843 |</p>
<table>
<thead>
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<th>Special accounts table</th>
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<td><strong>Estimated Actual—2014-2015</strong></td>
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<table>
<thead>
<tr>
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<th>Receipts (Appropriated)</th>
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<th>Adjustments</th>
<th>Closing Balance</th>
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<tr>
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**Australian Prudential Regulation Authority**

<table>
<thead>
<tr>
<th>Account</th>
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<th>Receipts (Non-Appropriated)</th>
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**Australian Securities and Investments Commission**

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<th>Receipts (Appropriated)</th>
<th>Payments</th>
<th>Adjustments</th>
<th>Closing Balance</th>
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<tr>
<td></td>
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<td>($'000)</td>
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<td>Payments ($'000)</td>
<td>Adjustments ($'000)</td>
<td>Closing Balance ($'000)</td>
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<td>----------------------------------</td>
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<td>Minting and Coinage Special Account*</td>
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<tr>
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<td>156,525</td>
<td>-</td>
<td>-158,421</td>
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<td>-146,685</td>
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<td>Total: Royal Australian Mint</td>
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<td>156,525</td>
<td>-</td>
<td>-158,421</td>
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<td>Minting and Coinage Special Account*</td>
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<tr>
<td>Royal Australian Mint Special Account</td>
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<td>Royal Australian Mint Special Account</td>
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<td>147,126</td>
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<td>-146,685</td>
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<td>7,012</td>
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<tr>
<td>Total: Royal Australian Mint</td>
<td>7,012</td>
<td>156,525</td>
<td>-</td>
<td>-158,421</td>
<td>-</td>
<td>5,116</td>
</tr>
</tbody>
</table>

* Denotes a special account which was abolished during 2014-15.
Part 2: Staffing of Agencies
A SMALLER MORE AGILE PUBLIC SERVICE

REDUCING THE PUBLIC SECTOR WORKFORCE

In around 18 months, the Government has reversed an eight-year peak in staffing levels, bringing the Commonwealth public sector back to a more affordable and sustainable size.

Last year’s Budget forecast that in 2014-15 the net reduction in total Average Staffing Levels (ASL) excluding military and reserves would be 10,031 ASL from 2012-13. Based on figures collected for the current Budget, the latest projections in fact show a net reduction of 12,542 ASL.

Over the period from 1 September 2013 to 28 February 2015 over 17,300 public servants left the Australian Public Service. Around half of this reduction was achieved through natural attrition and the overwhelming majority of redundancies have been voluntary. Natural attrition has helped to lessen the number of redundancies required across the Commonwealth public sector.

The Government has provided $212 million to 38 agencies to assist with redundancies, where there had been insufficient provision made by the previous Government to meet the costs of planned workforce reductions.

Interim recruitment arrangements which the Government commenced from November 2013 have also helped reduce the size of the Australian Public Service in an orderly way. From 1 July 2015, new controls will afford agency heads the flexibility to manage recruitment, including graduate recruitment, without the need for external approval. This will be subject to functional requirements and ongoing monitoring by the Australian Public Service Commission.

SHIFTS IN STAFFING INVESTMENT

The 2015-16 Budget includes outcomes from the independent functional and efficiency review of the Department of Health and the first stage of outcomes from the equivalent review of the Department of Education and Training. These reviews are contributing to the realignment of agency capabilities to the Government’s priorities and will be followed by reviews of other departments throughout 2015-16.

The integration of the Defence Materiel Organisation into the Department of Defence is expected to provide additional staffing reductions, with savings to be worked through in a methodical way later in 2015.

Strong progress toward staffing reductions has enabled some limited reinvestment by the Government into higher priority areas, such as access to high quality affordable childcare and the My Health Record Strategy. The Government is committed to a
sustainable Public Service, where size is based on functional requirements and the highest standards of efficiency.

Some of the overall reductions in staffing levels will be offset by temporary increases in particular areas to manage implementation of policy change or to build infrastructure required to achieve future automation and efficiencies. This includes investment in the information technology systems of the Australian Bureau of Statistics and the first tranche of the Welfare Payment Infrastructure Transformation Programme.

Other areas of targeted or transitory ASL growth within the 2015-16 Budget support a smaller role for government, including welfare compliance resources to help to control administered spending and reduce dependency on the Government.

SIMPLER STRUCTURES OF GOVERNMENT

The Government has been methodically reducing the number of government bodies, to reduce the level of inefficiency, duplication and over-governance. More cohesive government structures are better able to work flexibly across shifting areas of need and deal with new or emerging issues.

The Government is actively identifying opportunities to outsource activities that can be better delivered using non-government sector expertise, technology, or capital.

Smaller Government reforms announced in the 2015-16 Budget include: market testing the capacity of a private operator to upgrade and operate the Australian Securities and Investment Commission (ASIC) Registry; disbanding the Defence Materiel Organisation by folding its functions into the Department of Defence; abolition of the Administrative Review Council through shifting its functions to the Attorney-General’s Department; and consolidation of the Bureau of Resource and Energy Economics into the Department of Industry and Science.

The Government will also undertake a scoping study in 2015-16 on options for the future management, operations and ownership of the Australian Rail Track Corporation Ltd.

The Government will continue to focus on ensuring that the resources and staff it deploys are the right people, undertaking necessary work, as efficiently as is achievable anywhere in the market.

TRENDS IN AVERAGE STAFFING LEVELS

Trends in the estimated annual ASL for all agencies in the GGS are reported in Table 2.1, including all Defence Force personnel. ASL figures reflect the average number of employees receiving salary or wages over the financial year, with adjustments for casual and part-time staff, to show the average full-time equivalent.
ASL numbers are one factor in determining wages and salary figures shown in the budget estimates. The other main factors include the classification of staff and the level of wages and salaries in each agency.

The estimated ASL for 2014-15, excluding military personnel and reserves, as reported in the 2014-15 Budget papers (Budget Paper No. 4) was 169,922. The current estimate by agencies for their 2014-15 ASL has reduced to 167,411. The ASL estimated for 2015-16 is 167,340, although final ASL for 2015-16 may be lower as a result of additional Functional and Efficiency Reviews and further targeted efficiency measures due to be considered by the Government later in 2015.

ASL in 2015-16 will be 15,165 lower than the ASL peak of 182,505 in 2011-12.

The Budget forecasts for the 2015-16 year will see total staffing return to the level last recorded in 2006-07, as measured across the GGS excluding military personnel and reserves.

### Table 2.1: Estimates of total average staff levels in the General Government Sector

<table>
<thead>
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<th>Year</th>
<th>ASL Excluding military and reserves</th>
<th>Military and reserves</th>
<th>Total ASL</th>
</tr>
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<td>2006-07</td>
<td>167,596</td>
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<td>238,622</td>
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<tr>
<td>2007-08</td>
<td>175,531</td>
<td>72,686</td>
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<td>2008-09</td>
<td>175,422</td>
<td>75,144</td>
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<tr>
<td>2009-10</td>
<td>178,970</td>
<td>79,351</td>
<td>258,321</td>
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<tr>
<td>2010-11</td>
<td>181,018</td>
<td>80,873</td>
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<tr>
<td>2011-12</td>
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<td>2015-16</td>
<td>167,340</td>
<td>76,842</td>
<td>244,182</td>
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</table>
### Part 2: Staffing of agencies

Table 2.2 provides details of ASL at the portfolio and agency level.

Following the issuing of Administrative Arrangements Orders on 23 December 2014, there were a number of machinery of government changes including transfers of functions between agencies, movements of agencies between portfolios, mergers of agencies, and the establishment and abolition of agencies. Comparison of ASL at portfolio and agency level between years should take into consideration that the related ASL would have a part-year effect in 2014-15 and a full-year effect in 2015-16.

#### Table 2.2: Estimates of average staffing level (ASL) of agencies in the Australian Government General Government Sector(a)

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<th>Average staffing levels #</th>
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<td>Australian Fisheries Management Authority</td>
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<tr>
<td>Australian Pesticides and Veterinary Medicines Authority</td>
<td>171</td>
</tr>
<tr>
<td>Cotton Research and Development Corporation</td>
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</tr>
<tr>
<td>Fisheries Research and Development Corporation</td>
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<td>Grains Research and Development Corporation</td>
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<td>Rural Industries Research and Development Corporation</td>
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<td><strong>Total</strong></td>
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### Part 2: Staffing of agencies

#### Average staffing levels #

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<th>2015-16 ASL</th>
<th>Change</th>
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#### Average staffing levels #

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### Part 2: Staffing of agencies

#### Average staffing levels #

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<th>2015-16 ASL</th>
<th>Change</th>
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#### Average staffing levels #

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### Part 2: Staffing of agencies

#### Average staffing levels #

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<th>2015-16 ASL</th>
<th>Change</th>
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### Part 2: Staffing of agencies

#### Average staffing levels #

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<th>2015-16 ASL</th>
<th>Change</th>
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#### Average staffing levels #

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<th>Change</th>
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## Average staffing levels #

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<th>2015-16 ASL</th>
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<td>TOTAL (for all general government sector agencies)</td>
<td>244,259</td>
<td>244,182</td>
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</table>

**Table footnotes:**

(a) This table includes estimates of ASL provided by GGS agencies. ASL figures reflect the average number of employees receiving salary or wages over the financial year, with adjustments for casual and part time staff to show the full-time equivalent. It also includes uniformed staff and overseas personnel. The ASL figures exclude contractors.

(b) The projected departmental total does not reflect the amalgamation of the Australian Government Solicitor (AGS) into the Attorney-General's Department to ensure accurate comparison at the GGS level between 2014-15 and 2015-16, noting that prior to 1 July 2015 the AGS was outside the GGS. Refer the 2014-15 Mid-Year Economic and Fiscal Outlook measure (Smaller Government – Australian Government Solicitor).

(c) The projected increase reflects the amalgamation of all Commonwealth merits review tribunals, with the exception of the Veterans Review Board, from 1 July 2015.

(d) The projected increase reflects the impact of 2015-16 Budget measures.

(e) The projected decrease is due to terminating measures and the implementation of efficiency measures.

(f) The projected increase reflects the implementation of the 2015-16 Budget measures (National Security – Implementation of Mandatory Telecommunications Data Retention) and (Smaller Government) – Attorney-General's Portfolio).

(g) The projected decrease reflects the implementation of the 2015-16 Budget measure (Digital Transformation Agenda – Portfolio Contributions) and the 2014-15 Mid-Year Economic and Fiscal Outlook measure (Enhancing Online Safety for Children – support).

(h) The projected decrease reflects the implementation of the 2014-15 Budget measure (Australian Broadcasting Corporation and Special Broadcasting Service Corporation – efficiency savings) and the 2014-15 Mid-Year Economic and Fiscal Outlook measure (Australian Broadcasting Corporation and Special Broadcasting Service Corporation – additional efficiency savings).

(i) Telecommunications Universal Service Management Agency will be transitioned into the Department of Communications from 1 July 2015 – refer the 2014-15 Budget measure (Smaller Government – Telecommunications Universal Service Management Agency – abolition and transfer to the Department of Communications).

(j) This does not include the Digital Transformation Office. ASL yet to be determined.
Part 2: Staffing of agencies

(k) The projected change reflects that the Defence Materiel Organisation will be disbanded and its function reintegrated into the Department of Defence with effect from 1 July 2015 – refer the 2015-16 Budget measure (Smaller Government – Defence Materiel Organisation – reintegration into the Department of Defence).

(l) The projected change reflects lower than expected separation rates and increased recruiting targets.

(m) A lower number of reservists will be required due to an expected increase in the average number of days of military service performed.

(n) The projected change reflects that the Defence Materiel Organisation will be reintegrated into the Department of Defence from 1 July 2015 – refer the 2015-16 Budget measure (Smaller Government – Defence Materiel Organisation – reintegration into the Department of Defence).

(o) The projected decrease reflects the net impact of efficiency measures and the machinery of government changes of 23 December 2014. Staff transferred from the Department of Industry and Science and to the Department of Social Services.

(p) Australian Skills Quality Authority transferred from the Industry and Science portfolio to the Education and Training portfolio as a result of the machinery of government changes of 23 December 2014.

(q) The projected decrease reflects the implementation of the 2014-15 Budget measure (Upholding Quality – Tertiary Education Quality and Standards Agency – revised funding arrangements).

(r) The projected increase reflects improved workforce planning and estimates.

(s) The projected increase reflects delays in the recruitment of additional staff.

(t) The projected decrease reflects the impact of efficiency measures and declining external revenue projections.

(u) The Government has agreed to extend the operations of the Climate Change Authority until 31 December 2016 – refer the 2015-16 Budget measure (Climate Change Authority – extension).


(w) The projected change reflects the proposed merger of ComSuper and Commonwealth Superannuation Corporation from 1 July 2015 – refer the 2014-15 Budget measure (Smaller Government – additional reductions in the number of Australian Government bodies).

(x) The projected increase reflects the additional resourcing required to support the operations, growth and management of the Future Fund.

(y) The projected increase reflects the implementation of several funded projects, including the Anti-Microbial Resistance AURA project, the Patient Blood management collaborative and the GP Accreditation projects, and the development of the Australian Atlas of Healthcare Variation.

(z) Australian Sports Foundation Limited separated its operational functions from the Australian Sports Commission as a result of the Government’s response to the Independent Sport panel, ‘Australian Sport: The pathway to success’. The projected increase reflects the implementation of this transition.

(aa) General Practice Education and Training Limited was abolished in April 2015 – refer the 2014-15 Budget measure (Smaller Government – Australian National Preventive Health Agency – abolish).

(ab) Health Workforce Australia was abolished – refer the 2014-15 Budget measure (Smaller Government – More Efficient Health Workforce Development).

(ac) The projected decrease reflects the integration of the Private Health Insurance Ombudsman into the Office of the Commonwealth Ombudsman from 1 July 2015 – refer the 2014-15 Budget measure (Smaller Government – additional reductions in the number of Australian Government bodies).

(ad) The projected change reflects the proposed merger of the Department of Immigration and Border Protection and Australian Customs and Border Protection Service from 1 July 2015 – refer the 2014-15 Budget measure (Smaller Government – strengthen and enhance Australia’s border protection services).

(ae) The projected decrease reflects the amalgamation of all Commonwealth merits review tribunals, with the exception of the Veterans Review Board, from 1 July 2015.

(af) The projected decrease reflects the net impact of Budget measures and the machinery of government changes of 23 December 2014. Staff transferred to the Department of Education and Training.

(ag) Australian Renewable Energy Agency is to be abolished – refer the 2014-15 Budget measure (Smaller Government – reimplementation of the proposed Community Development Unit).

(ah) Australian Renewable Energy Agency is to be abolished – refer the 2014-15 Budget measure (Indigenous Affairs Programmes – rationalisation).

(ai) Infrastructure Australia was established on 1 September 2014 following the amendment of the Infrastructure Australia Act 2008. The projected increase reflects additional resourcing to support statutory functions.

(aj) The projected decrease reflects the completion of the G20 Leaders’ Summit and the impact of the 2014-15 Budget measure (National Security – Implementation of Mandatory Telecommunications Data Retention) and the 2014-15 Budget
measures (Inspector-General of Taxation – transfer of tax complaints handling) and (Smaller Government – additional reductions in the number of Australian Government bodies).

(a) The projected increase reflects the implementation of the 2014-15 Mid-Year Economic and Fiscal Outlook measure (National Security – additional counter-terrorism funding).

(an) The projected increase reflects the engagement of executive management.

(ao) The projected increase reflects the impact of the machinery of government changes of 23 December 2014 (staff transferred from the Department of Education and Training) and implementation of 2015-16 Budget measures.

(ap) The projected increase reflects the implementation of 2015-16 Budget measures.

(aq) The projected increase reflects the resourcing required for the expansion of trial sites and the growth in the number of participants.

(ar) The projected marginal increase reflects the implementation of measures announced in the 2014-15 Mid-Year Economic and Fiscal Outlook and the 2015-16 Budget. The ATO resourcing after 2015-16 will provide for additional staff for GST compliance that will be funded by the states and territories, although the employees will be part of the Commonwealth employment arrangements. The Australian Government administers the GST on behalf of the states and territories, which receive GST revenues.

(as) The projected decrease reflects the impact of the abolition of the Clean Energy Finance Corporation from 31 December 2015 – refer the 2013-14 Mid-Year Economic and Fiscal Outlook measure (Repeal of the Carbon Tax – abolishing other measures).

(at) The Corporations and Markets Advisory Committee ceased as an entity as at 19 December 2014.

(au) The projected increase reflects the staffing required to establish a complaints handling function – refer the 2015-16 Budget measure (Inspector-General of Taxation – additional funding).

(av) The projected decrease reflects a staff redundancy at the SES level.
Part 3: Expenses and Net Capital Investment
PART 3: EXPENSES AND NET CAPITAL INVESTMENT

This Part reports on *departmental* expenses and net capital investment, by agency. The data are presented on the same basis as data in Statement 6 of Budget Paper No. 1. Both sets of data are presented on the basis of external accounting and financial reporting standards. These standards present information in terms of accrued expenses\(^1\) and accrued revenue.

The main external standards used are:

- the Australian Bureau of Statistics’ (ABS) accrual Government Finance Statistics (GFS) publication, Australian System of Government Finance Statistics: Concepts, Sources and Methods, (cat no. 5514.0), which in turn is based on the International Monetary Fund (IMF) accrual GFS framework; and

- Australian Accounting Standards (AAS), being AASB 1049 Whole of Government and General Government Sector Financial Reporting (AASB 1049) and other applicable Australian Equivalents to International Financial Reporting Standards (AEIFRS).

Machinery of government changes have implications for how information is presented in the tables in Part 3. For example, if an agency was abolished in 2014-15 it will have estimated expenses for 2014-15 reflecting expenditure in part of that year. If an agency was created in 2014-15, it will have estimated expenses for both 2014-15 and 2015-16, and for projected out-years.

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1 The tables in Part 3 present financial information on a different basis to the tables in Part 1 — Agency Financial Resourcing, which presents financial resourcing that is not necessarily expensed within a financial year. Resourcing provided to agencies can be carried over financial years for agency expenses in a future year. Additionally, some accrued expenses are not appropriated for, such as asset writedowns, foreign exchanges losses, fair value losses and depreciation.
3.1 Departmental expenses table

Table 3.1 presents departmental expenses by agency. Departmental expenses reduce the net worth of agencies. It includes expenses controlled by agencies such as payment of wages and purchases of goods and services. It excludes administered expenses — not controlled by agencies — paid on behalf of government such as social benefits and grants to the states. It also excludes capital expenditure which does not reduce net worth.

Table 3.1: Departmental expenses table

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<th>Projections</th>
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### Table 3.1: Departmental expenses table (continued)

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<td><strong>2,847</strong></td>
<td><strong>2,673</strong></td>
<td><strong>2,652</strong></td>
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### Table 3.1: Departmental expenses table (continued)

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(a) Estimates of inter-agency transactions are included in the whole of government and inter-agency amounts. The entry for each portfolio does not include eliminations for inter-agency transactions within that portfolio.

(b) Agency estimates are reported on an AEIFRS basis. AEIFRS expenses considered other economic flows include net write-down and impairment of assets and fair value losses.

(c) The National Disability Insurance Agency (NDIA) is a Commonwealth corporate entity and as such is not required to report expenses separately as administered or departmental. However, the NDIA’s expenses incurred in the provision of reasonable and necessary care and support to clients (administered in nature) will be significant over the forward estimates compared to other Commonwealth corporate entities. Additionally, these expenses are jointly funded by the Commonwealth and participating states and territories. To provide a better view of these NDIA expenses, Table 3.1 shows the split between expenses that are departmental or administered in nature and provides a total excluding NDIA administered in nature.
3.2 NET CAPITAL INVESTMENT TABLE

Table 3.2 presents net capital investment by agency. Net capital investment represents expenditure by agencies on non-financial assets. It includes expenditure on assets such as defence equipment. It excludes any investment in financial assets such as loans.

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<td>and Industrial Research</td>
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<td><strong>Total</strong></td>
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## Table 3.2: Net capital investment table (continued)

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<td><strong>Total</strong></td>
<td>-30</td>
<td>13</td>
<td>-8</td>
<td>-21</td>
<td>-38</td>
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<td><strong>Small agencies</strong></td>
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</tr>
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<td>Whole of government and inter-agency amounts(a)</td>
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<td>14</td>
<td>57</td>
<td>17</td>
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<td><strong>Adjustments to AEIFRS movements in non-financial assets(b)</strong></td>
<td>-1,438</td>
<td>555</td>
<td>658</td>
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<tr>
<td><strong>Total net capital investment</strong></td>
<td>3,138</td>
<td>3,854</td>
<td>4,198</td>
<td>3,598</td>
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</table>

(a) Estimates of inter-agency transactions are included in the whole of government and inter-agency amounts. The entry for each portfolio does not include eliminations for inter-agency transactions within that portfolio.

(b) Agency estimates are reported on an AEIFRS basis. AEIFRS movements in non-financial assets considered other economic flows include net write-down and impairment of non-financial assets and assets recognised for the first time. They also include Contingency Reserve movements in non-financial assets.
APPENDIX A: AGENCY OUTCOME STATEMENTS

This appendix provides the Outcomes managed by each agency. It assists understanding Table 1.1.

Outcome statements articulate Government objectives and serve three main purposes:

• to explain the purposes for which annual appropriations are approved by the Parliament for use by Commonwealth entities;

• to provide a basis for budgeting and reporting against the use of funds; and

• to measure and assess agency and programme non-financial performance in contributing to Government policy objectives.

Commonwealth agencies within the GGS have at least one Outcome statement.
### AGENCY OUTCOME STATEMENTS

#### Parliament

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<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of the House of Representatives</td>
<td>1</td>
<td>Advisory and administrative services support the House of Representatives to fulfil its representative and legislative role.</td>
</tr>
<tr>
<td>Department of the Senate</td>
<td>1</td>
<td>Advisory and administrative support services to enable the Senate and Senators to fulfil their representative and legislative duties.</td>
</tr>
<tr>
<td>Parliamentary Budget Office</td>
<td>1</td>
<td>Inform the Parliament by providing independent and non-partisan analysis of the budget cycle, fiscal policy and the financial implications of proposals.</td>
</tr>
<tr>
<td>Department of Parliamentary Services</td>
<td>1</td>
<td>Support the functions of Parliament and parliamentarians through the provision of professional services, advice and facilities and maintain Australian Parliament House.</td>
</tr>
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</table>

#### Agriculture

<table>
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<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
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<tbody>
<tr>
<td>Department of Agriculture</td>
<td>1</td>
<td>More sustainable, productive, internationally competitive and profitable Australian agricultural, food and fibre industries through policies and initiatives that promote better resource management practices, innovation, self-reliance and improved access to international markets.</td>
</tr>
<tr>
<td>Department of Agriculture</td>
<td>2</td>
<td>Safeguard Australia’s animal and plant health status to maintain overseas markets and protect the economy and environment from the impact of exotic pests and diseases, through risk assessment, inspection and certification, and the implementation of emergency response arrangements for Australian agricultural, food and fibre industries.</td>
</tr>
<tr>
<td>Australian Grape and Wine Authority</td>
<td>1</td>
<td>Foster and enable a competitive Australian wine industry by investing in research and development, building markets, disseminating knowledge and ensuring compliance.</td>
</tr>
<tr>
<td>Australian Pesticides and Veterinary Medicines Authority</td>
<td>1</td>
<td>Protection of the health and safety of people, animals, the environment, and agricultural and livestock industries through regulation of pesticides and veterinary medicines.</td>
</tr>
<tr>
<td>Cotton Research and Development Corporation</td>
<td>1</td>
<td>Adoption of innovation that leads to increased productivity, competitiveness and environmental sustainability through investment in research and development that benefits the Australian cotton industry and the wider community.</td>
</tr>
<tr>
<td>Fisheries Research and Development Corporation</td>
<td>1</td>
<td>Increased knowledge that fosters sustainable economic, environmental and social benefits for the Australian fishing industry, including indigenous, recreational, commercial and aquaculture sectors, and the community, through investing in research, development and adoption.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome</td>
<td>Description</td>
</tr>
<tr>
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</tr>
<tr>
<td>Grains Research and Development Corporation</td>
<td>1</td>
<td>New information and products that enhance the productivity, competitiveness and environmental sustainability of Australian grain growers and benefit the industry and wider community, through planning, managing and implementing investments in grains research and development.</td>
</tr>
<tr>
<td>Rural Industries Research and Development Corporation</td>
<td>1</td>
<td>Increased knowledge that fosters sustainable, productive and profitable new and existing rural industries and furthers understanding of national rural issues through research and development in government-industry partnership.</td>
</tr>
<tr>
<td>Australian Fisheries Management Authority</td>
<td>1</td>
<td>Ecologically sustainable and economically efficient Commonwealth fisheries, through understanding and monitoring Australia’s marine living resources and regulating and monitoring commercial fishing, including domestic licensing and deterrence of illegal foreign fishing.</td>
</tr>
<tr>
<td>Attorney-General’s Department</td>
<td>1</td>
<td>A just and secure society through the maintenance and improvement of Australia’s law and justice framework and its national security and emergency management system.</td>
</tr>
<tr>
<td>Attorney-General’s Department</td>
<td>2</td>
<td>Participation in, and access to, Australia’s arts and culture through developing and supporting cultural expression.</td>
</tr>
<tr>
<td>Australia Business Arts Foundation Limited</td>
<td>1</td>
<td>A cultural environment that enriches the lives of all Australians.</td>
</tr>
<tr>
<td>Australia Council</td>
<td>1</td>
<td>Supporting Australian artists and arts organisations to create and present excellent art that is accessed by audiences across Australia and abroad.</td>
</tr>
<tr>
<td>Australian Film, Television and Radio School</td>
<td>1</td>
<td>Support the development of a professional screen arts and broadcast culture in Australia including through the provision of specialist industry-focused education, training, and research.</td>
</tr>
<tr>
<td>Australian Human Rights Commission</td>
<td>1</td>
<td>An Australian society in which human rights are respected, protected and promoted through independent investigation and resolution of complaints, education and research to promote and eliminate discrimination, and monitoring, and reporting on human rights.</td>
</tr>
<tr>
<td>Australian National Maritime Museum</td>
<td>1</td>
<td>Increased knowledge, appreciation and enjoyment of Australia’s maritime heritage by managing the National Maritime Collection and staging programs, exhibitions and events.</td>
</tr>
<tr>
<td>National Film and Sound Archive of Australia</td>
<td>1</td>
<td>Increased engagement with Australia’s audiovisual culture past and present through developing, preserving, maintaining and promoting the national audiovisual collection of historic and cultural significance.</td>
</tr>
<tr>
<td>National Gallery of Australia</td>
<td>1</td>
<td>Increased understanding, knowledge and enjoyment of the visual arts by providing access to, and information about, works of art locally, nationally and internationally.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome</td>
<td>Description</td>
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</tr>
<tr>
<td>National Library of Australia</td>
<td>1</td>
<td>Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material.</td>
</tr>
<tr>
<td>National Museum of Australia</td>
<td>1</td>
<td>Increased awareness and understanding of Australia's history and culture by managing the National Museum's collections and providing access through public programs and exhibitions.</td>
</tr>
<tr>
<td>National Portrait Gallery of Australia</td>
<td>1</td>
<td>Enhanced understanding and appreciation of Australian identity, culture and diversity through portraiture by engaging the public in educational programs and exhibitions, and by developing and preserving the national portrait industry.</td>
</tr>
<tr>
<td>Screen Australia</td>
<td>1</td>
<td>Provide innovative and commercially sustainable screen content that promotes engagement and appreciation of Australian history and culture.</td>
</tr>
<tr>
<td>Administrative Appeals Tribunal Australia</td>
<td>1</td>
<td>Access to a fair, just, economical, informal and quick review mechanism for applicants through review of government administrative decisions, including dispute resolution processes and independent formal hearings.</td>
</tr>
<tr>
<td>Australian Commission for Law</td>
<td>1</td>
<td>Independent assurance to the Australian Government that Commonwealth law enforcement agencies and their staff act with integrity and by detecting, investigating and preventing corruption.</td>
</tr>
<tr>
<td>Australian Crime Commission</td>
<td>2</td>
<td>Reduced organised crime threats by providing the ability to understand and address such threats.</td>
</tr>
<tr>
<td>Australian Federal Police</td>
<td>1</td>
<td>A safe and secure environment through policing activities on behalf of the Australian Capital Territory Government.</td>
</tr>
<tr>
<td>Australian Financial Security Authority</td>
<td>1</td>
<td>Improved and equitable financial outcomes for consumers, businesses and the community through regulation of personal insolvency practitioners, bankruptcy and personal property securities laws, and trustee services.</td>
</tr>
<tr>
<td>Australian Institute of Criminology</td>
<td>1</td>
<td>Informed crime and justice policy and practice in Australia by undertaking, funding, maintaining and disseminating policy-relevant research of national significance.</td>
</tr>
<tr>
<td>Australian Law Reform Commission</td>
<td>1</td>
<td>Informed government decisions about the development, reform and harmonisation of Australian laws and related processes through research, analysis, reports and community consultation and education.</td>
</tr>
<tr>
<td>Australian Transaction Reports and Analysis Centre</td>
<td>1</td>
<td>A financial environment hostile to money laundering, financing of terrorism, major crime and tax evasion through industry regulation and the collection, analysis and dissemination of financial intelligence.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome</td>
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<tr>
<td>------------------------------</td>
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</tr>
<tr>
<td>CrimTrac Agency</td>
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<td>Access to information that supports law enforcement agencies through collaborative national information systems and services.</td>
</tr>
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<td>Family Court and Federal Circuit Court</td>
<td>1</td>
<td>Provide access to justice for litigants in family and federal law matters within the jurisdiction of the courts through the provision of judicial and support services.</td>
</tr>
<tr>
<td>Federal Court of Australia</td>
<td>1</td>
<td>Through its jurisdiction, the Court will apply and uphold the rule of law to deliver remedies and enforce rights and in so doing, contribute to the social and economic development and well-being of all Australians.</td>
</tr>
<tr>
<td>High Court of Australia</td>
<td>1</td>
<td>To interpret and uphold the Australian Constitution and perform the functions of the ultimate appellate Court of Australia.</td>
</tr>
<tr>
<td>National Archives of Australia</td>
<td>1</td>
<td>To promote the creation, management and preservation of authentic, reliable and usable Commonwealth records and to facilitate Australians’ access to the archival resources of the Commonwealth.</td>
</tr>
<tr>
<td>Office of Parliamentary Counsel</td>
<td>1</td>
<td>A body of Commonwealth laws and instruments that give effect to intended policy, and that are coherent, readable and readily accessible, through the drafting and publication of those laws and instruments.</td>
</tr>
<tr>
<td>Office of the Australian Information Commissioner</td>
<td>1</td>
<td>Provision of public access to Commonwealth Government information, protection of individuals’ personal information, and performance of information commissioner, freedom of information and privacy functions.</td>
</tr>
<tr>
<td>Office of the Director of Public Prosecutions</td>
<td>1</td>
<td>Maintenance of law and order for the Australian community through an independent and ethical prosecution service in accordance with the Prosecution Policy of the Commonwealth.</td>
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<tr>
<td>Old Parliament House</td>
<td>1</td>
<td>An enhanced appreciation and understanding of the political and social heritage of Australia for members of the public, through activities including the conservation and upkeep of, and the provision of access to, Old Parliament House and the development of its collections, exhibitions and educational programs.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome</td>
<td>Description</td>
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<td>---------------------------------------</td>
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<td>--------------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Department of Communications</td>
<td>1</td>
<td>Promote an innovative and competitive communications sector, through policy development, advice and program delivery, so all Australians can realise the full potential of digital technologies and communications services.</td>
</tr>
<tr>
<td>Australian Broadcasting Corporation</td>
<td>1</td>
<td>Informed, educated and entertained audiences - throughout Australia and overseas - through innovative and comprehensive media and related services.</td>
</tr>
<tr>
<td>Special Broadcasting Service Corporation</td>
<td>1</td>
<td>Provide multilingual and multicultural services that inform, educate and entertain all Australians and in so doing reflect Australia's multicultural society.</td>
</tr>
<tr>
<td>Australian Communications and Media Authority</td>
<td>1</td>
<td>A communications and media environment that balances the needs of the industry and the Australian community through regulation, education and advice.</td>
</tr>
<tr>
<td>Digital Transformation Office</td>
<td>1</td>
<td>Improve the user experience for all Australians accessing government information and services by leading the design, development and continual enhancement of whole-of-government service delivery policies and standards, platforms and joined-up services.</td>
</tr>
<tr>
<td>Telecommunications Universal Service Management Agency (TUSMA)</td>
<td>1</td>
<td>Support the delivery of universal service and other public interest telecommunications services for all Australians in accordance with Government policy, including through the management of telecommunications service agreements and grants.</td>
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</table>

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<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
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</thead>
<tbody>
<tr>
<td>Department of Defence</td>
<td>1</td>
<td>The protection and advancement of Australia's national interests through the provision of military capabilities and the promotion of security and stability.</td>
</tr>
<tr>
<td>Department of Defence</td>
<td>2</td>
<td>The advancement of Australia's strategic interests through the conduct of military operations and other tasks as directed by Government.</td>
</tr>
<tr>
<td>Department of Defence</td>
<td>3</td>
<td>Support for the Australian community and civilian authorities as requested by Government.</td>
</tr>
<tr>
<td>Defence Housing Australia</td>
<td>1</td>
<td>To contribute to the Defence outcome by providing total housing services that meet Defence operational and client needs through a strong customer and business focus.</td>
</tr>
<tr>
<td>Defence Materiel Organisation</td>
<td>1</td>
<td>Contributing to the preparedness of Australian Defence Organisation through acquisition and through-life support of military equipment and supplies.</td>
</tr>
<tr>
<td>Department of Veterans' Affairs</td>
<td>1</td>
<td>Maintain and enhance the financial wellbeing and self-sufficiency of eligible persons and their dependants through access to income support, compensation, and other support services, including advice and information about entitlements.</td>
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<tr>
<td>Defence</td>
<td>Agency</td>
<td>Outcome</td>
</tr>
<tr>
<td>---------</td>
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<tr>
<td></td>
<td>Department of Veterans' Affairs</td>
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<td>Australian War Memorial</td>
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<table>
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<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Department of Education and Training</td>
<td>1</td>
<td>Improved early learning, schooling, student educational outcomes and transitions to and from school through access to quality support, parent engagement, quality teaching and learning environments.</td>
</tr>
<tr>
<td></td>
<td>Department of Education and Training</td>
<td>2</td>
<td>Promote growth in economic productivity and social wellbeing through access to quality higher education, international education, and international quality research, skills and training.</td>
</tr>
<tr>
<td></td>
<td>Australian Curriculum, Assessment and Reporting Authority</td>
<td>1</td>
<td>Improved quality and consistency of school education in Australia through a national curriculum, national assessment, data collection, and performance reporting system.</td>
</tr>
<tr>
<td></td>
<td>Australian Institute for Teaching and School Leadership Limited</td>
<td>1</td>
<td>Enhance the quality of teaching and school leadership through developing standards, recognising teaching excellence, providing professional development opportunities, and supporting the teaching profession.</td>
</tr>
<tr>
<td></td>
<td>Australian Institute of Aboriginal and Torres Strait Islander Studies</td>
<td>1</td>
<td>Further understanding of Australian Indigenous cultures, past and present through undertaking and publishing research, and providing access to print and audiovisual collections.</td>
</tr>
<tr>
<td></td>
<td>Australian Research Council</td>
<td>1</td>
<td>Growth of knowledge and innovation through managing research funding schemes, measuring research excellence and providing advice.</td>
</tr>
<tr>
<td></td>
<td>Australian Skills Quality Authority</td>
<td>1</td>
<td>Contribute to a high quality vocational education and training sector, including through streamlined and nationally consistent regulation of training providers and courses, and the communication of advice to the sector on improvements to the quality of vocational education and training.</td>
</tr>
</tbody>
</table>
## Education and Training

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tertiary Education Quality and Standards Agency</td>
<td>1</td>
<td>Contribute to a high quality higher education sector through streamlined and nationally consistent higher education regulatory arrangements; registration of higher education providers; accreditation of higher education courses; and investigation, quality assurance and dissemination of higher education standards and performance.</td>
</tr>
</tbody>
</table>

## Employment

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of Employment</td>
<td>1</td>
<td>Foster a productive and competitive labour market through employment policies and programmes that assist job seekers into work, meet employer needs and increase Australia's workforce participation.</td>
</tr>
<tr>
<td>Department of Employment</td>
<td>2</td>
<td>Facilitate jobs growth through policies that promote fair, productive and safe workplaces.</td>
</tr>
<tr>
<td>Comcare</td>
<td>1</td>
<td>Support participation and productivity through healthy and safe workplaces that minimise the impact of harm in workplaces covered by Comcare.</td>
</tr>
<tr>
<td>Asbestos Safety and Eradication Agency</td>
<td>1</td>
<td>Assist in the prevention of exposure to asbestos fibres and the elimination of asbestos-related disease in Australia through implementing the National Strategic Plan for Asbestos Awareness and Management in Australia.</td>
</tr>
<tr>
<td>Fair Work Commission</td>
<td>1</td>
<td>Simple, fair and flexible workplace relations for employees and employers through the exercise of powers to set and vary minimum wages and modern awards, facilitate collective bargaining, approve agreements and deal with disputes.</td>
</tr>
<tr>
<td>Office of the Fair Work Building Industry Inspectorate</td>
<td>1</td>
<td>Enforce workplace relations laws in the building and construction industry and ensure compliance with those laws by all participants in the building and construction industry through the provision of education, assistance and advice.</td>
</tr>
<tr>
<td>Office of the Fair Work Ombudsman</td>
<td>1</td>
<td>Compliance with workplace relations legislation by employees and employers through advice, education, and where necessary enforcement.</td>
</tr>
<tr>
<td>Safe Work Australia</td>
<td>1</td>
<td>Healthier, safer and more productive workplaces through improvements to Australian work health and safety and workers’ compensation arrangements.</td>
</tr>
<tr>
<td>Seafarers Safety, Rehabilitation and Compensation Authority</td>
<td>1</td>
<td>Safe and healthy workplaces, and cost effective and fair compensation.</td>
</tr>
<tr>
<td>Workplace Gender Equality Agency</td>
<td>1</td>
<td>Promote and improve gender equality in Australian workplaces including through the provision of advice and assistance to employers and the assessment and measurement of workplace gender data.</td>
</tr>
<tr>
<td>Department of the Environment</td>
<td>1</td>
<td>Conserve, protect and sustainably manage Australia’s biodiversity, ecosystems, environment and heritage through research, information management, supporting natural resource management, establishing and managing Commonwealth protected areas, and reducing and regulating the use of pollutants and hazardous substances.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome Statements</td>
<td></td>
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<td></td>
</tr>
<tr>
<td>Department of the Environment 2</td>
<td>Reduce Australia’s greenhouse gas emissions, adapt to the impacts of climate change and contribute to the negotiation of an effective global solution to climate change, through developing and implementing a national response to climate change.</td>
<td></td>
</tr>
<tr>
<td>Department of the Environment 3</td>
<td>Advancement of Australia’s strategic, scientific, environmental and economic interests in the Antarctic by protecting, administering and researching the region.</td>
<td></td>
</tr>
<tr>
<td>Department of the Environment 4</td>
<td>Improve the health of rivers and freshwater ecosystems and water use efficiency through implementing water reforms, and ensuring enhanced sustainability, efficiency and productivity in the management and use of water resources.</td>
<td></td>
</tr>
<tr>
<td>Director of National Parks 1</td>
<td>Conservation and appreciation of Commonwealth reserves through the provision of safe visitor access, the control of invasive species and working with stakeholders and neighbours.</td>
<td></td>
</tr>
<tr>
<td>Murray-Darling Basin Authority 1</td>
<td>Equitable and sustainable use of the Murray-Darling Basin by governments and the community including through development and implementation of a Basin Plan, operation of the River Murray system, shared natural resource management programs, research, information and advice.</td>
<td></td>
</tr>
<tr>
<td>Sydney Harbour Federation Trust 1</td>
<td>Enhanced appreciation and understanding of the natural and cultural values of Sydney for all visitors, through the remediation, conservation and adaptive re-use of, and access to, Trust lands on Sydney Harbour.</td>
<td></td>
</tr>
<tr>
<td>Bureau of Meteorology 1</td>
<td>Informed safety, security and economic decisions by governments, industry and the community through the provision of information, forecasts, services and research relating to weather, climate and water.</td>
<td></td>
</tr>
<tr>
<td>Clean Energy Regulator 1</td>
<td>Contribute to a reduction in Australia’s net greenhouse gas emissions, including through the administration of market based mechanisms that incentivise reduction in emissions and the promotion of additional renewable electricity generation.</td>
<td></td>
</tr>
<tr>
<td>Climate Change Authority 1</td>
<td>Provide expert advice to the Australian Government on climate change mitigation initiatives, including through conducting regular and specifically commissioned reviews and through undertaking climate change research.</td>
<td></td>
</tr>
<tr>
<td>Great Barrier Reef Marine Park Authority 1</td>
<td>The long-term protection, ecologically sustainable use, understanding and enjoyment of the Great Barrier Reef for all Australians and the international community, through the care and development of the Marine Park.</td>
<td></td>
</tr>
<tr>
<td>National Water Commission 1</td>
<td>Informed decisions by governments on national water issues, and improved management of Australia’s water resources, through advocacy, facilitation and independent advice.</td>
<td></td>
</tr>
<tr>
<td>Agency</td>
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<td>Description</td>
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</tr>
<tr>
<td>Department of Finance</td>
<td>1</td>
<td>Support sustainable Australian Government finances through providing high quality policy advice and operational support to the government and Commonwealth entities to maintain effective and efficient use of public resources.</td>
</tr>
<tr>
<td>Department of Finance</td>
<td>2</td>
<td>Support an efficient and high-performing public sector through providing leadership to Commonwealth entities in ongoing improvements to public sector governance, including through systems, frameworks, policy, advice and service delivery.</td>
</tr>
<tr>
<td>Department of Finance</td>
<td>3</td>
<td>Support for Parliamentarians and others as required by the Australian Government through the delivery of, and advice on, entitlements and targeted assistance.</td>
</tr>
<tr>
<td>Commonwealth Superannuation Corporation</td>
<td>1</td>
<td>Retirement benefits for past, present and future Australian government employees and members of the Australian Defence Force through investment and administration of their superannuation funds and schemes.</td>
</tr>
<tr>
<td>Australian Electoral Commission</td>
<td>1</td>
<td>Maintain an impartial and independent electoral system for eligible voters through active electoral roll management, efficient delivery of polling services and targeted education and public awareness programs.</td>
</tr>
<tr>
<td>ComSuper</td>
<td>1</td>
<td>Provide access to Australian Government superannuation benefits and information, through developing members' understanding of the schemes, processing contributions, supporting investment processes, paying benefits and managing member details, for current and former Australian Public Servants and members of the Australian Defence Force, on behalf of the Commonwealth Superannuation Corporation.</td>
</tr>
<tr>
<td>Future Fund Management Agency</td>
<td>1</td>
<td>Make provision for the Commonwealth's unfunded superannuation liabilities, payments for the creation and development of infrastructure, and payments from the DisabilityCare Australia Fund by managing the investment activities of the Future Fund, Nation-building Funds and DisabilityCare Australia Fund, in line with the Government’s investment mandates.</td>
</tr>
<tr>
<td>Department of Foreign Affairs and Trade</td>
<td>1</td>
<td>The advancement of Australia’s international strategic, security and economic interests including through bilateral, regional and multilateral engagement on Australian Government foreign, trade and international development policy priorities.</td>
</tr>
<tr>
<td>Department of Foreign Affairs and Trade</td>
<td>2</td>
<td>The protection and welfare of Australians abroad and access to secure international travel documentation through timely and responsive travel advice and consular and passport services in Australia and overseas.</td>
</tr>
<tr>
<td>Department of Foreign Affairs and Trade</td>
<td>3</td>
<td>A secure Australian Government presence overseas through the provision of security services and information and communications technology infrastructure, and the management of the Commonwealth’s overseas owned estate.</td>
</tr>
<tr>
<td>Tourism Australia</td>
<td>1</td>
<td>Grow demand and foster a competitive and sustainable tourism industry through partnership marketing to targeted global consumers in key markets.</td>
</tr>
</tbody>
</table>
### Foreign Affairs and Trade

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australian Centre for International Agricultural Research</td>
<td>1</td>
<td>To achieve more productive and sustainable agricultural systems for the benefit of developing countries and Australia through international agricultural research and training partnerships.</td>
</tr>
<tr>
<td>Australian Secret Intelligence Service</td>
<td>1</td>
<td>Enhanced understanding for the Government of the overseas environment affecting Australia’s interests through the provision of covert intelligence services about the capabilities, intentions or activities of people or organisations outside Australia.</td>
</tr>
<tr>
<td>Australian Trade Commission</td>
<td>1</td>
<td>Contribute to Australia’s economic prosperity by promoting Australia’s export and other international economic interests through the provision of information, advice and services to business, associations, institutions and government.</td>
</tr>
<tr>
<td>Australian Trade Commission</td>
<td>2</td>
<td>The protection and welfare of Australians abroad through timely and responsive consular and passport services in specific locations overseas.</td>
</tr>
</tbody>
</table>

### Health

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of Health</td>
<td>1</td>
<td>A reduction in the incidence of preventable mortality and morbidity, including through national public health initiatives, promotion of healthy lifestyles, and approaches covering disease prevention, health screening and immunisation.</td>
</tr>
<tr>
<td>Department of Health</td>
<td>2</td>
<td>Access to Pharmaceutical Services — Access to cost-effective medicines, including through the Pharmaceutical Benefits Scheme and related subsidies, and assistance for medication management through industry partnerships.</td>
</tr>
<tr>
<td>Department of Health</td>
<td>3</td>
<td>Access to cost-effective medical, dental, allied health and hearing services, including through implementing targeted medical assistance strategies, and providing Medicare subsidies for clinically relevant services and hearing devices to eligible people.</td>
</tr>
<tr>
<td>Department of Health</td>
<td>4</td>
<td>Improved access to, and efficiency of, public hospitals, acute and subacute care services, including through payments to state and territory governments.</td>
</tr>
<tr>
<td>Department of Health</td>
<td>5</td>
<td>Access to comprehensive primary and mental health care services, and health care services for Aboriginal and Torres Strait Islander peoples and rural and remote populations, including through first point of call services for the prevention, diagnosis and treatment of ill-health and ongoing services for managing chronic disease.</td>
</tr>
<tr>
<td>Department of Health</td>
<td>6</td>
<td>Private Health — Improved choice in health services by supporting affordable quality private health care, including through private health insurance rebates and a regulatory framework.</td>
</tr>
<tr>
<td>Health</td>
<td>Agency</td>
<td>Outcome</td>
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</tr>
<tr>
<td>1</td>
<td>Australian Sports Commission</td>
<td>1</td>
</tr>
<tr>
<td>2</td>
<td>Australian Sports Commission</td>
<td>2</td>
</tr>
<tr>
<td>3</td>
<td>Australian Institute of Health and Welfare</td>
<td>1</td>
</tr>
<tr>
<td>4</td>
<td>Australian Sports Foundation Limited</td>
<td>1</td>
</tr>
<tr>
<td>5</td>
<td>Australian Sports Commission</td>
<td>2</td>
</tr>
<tr>
<td>6</td>
<td>Australian Commission on Safety and Quality in Health Care</td>
<td>1</td>
</tr>
<tr>
<td>7</td>
<td>Department of Health</td>
<td>7</td>
</tr>
<tr>
<td>8</td>
<td>Department of Health</td>
<td>8</td>
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<tr>
<td>9</td>
<td>Department of Health</td>
<td>9</td>
</tr>
<tr>
<td>10</td>
<td>Department of Health</td>
<td>10</td>
</tr>
<tr>
<td>11</td>
<td>Food Standards Australia New Zealand</td>
<td>1</td>
</tr>
<tr>
<td>12</td>
<td>General Practice Education and Training Limited</td>
<td>1</td>
</tr>
<tr>
<td>13</td>
<td>Independent Hospital Pricing Authority</td>
<td>1</td>
</tr>
<tr>
<td>14</td>
<td>National Health Performance Authority</td>
<td>1</td>
</tr>
</tbody>
</table>

**Department of Health 7**
Improved capacity, quality and safety of Australia’s health care system to meet current and future health needs, including through investment in health infrastructure, regulation, international health policy engagement, research into health care, and support for blood and organ donation services.

**Department of Health 8**
Health Workforce Capacity — Improved capacity, quality and mix of the health workforce to meet the requirements of health services, including through training, registration, accreditation and distribution strategies.

**Department of Health 9**
Biosecurity and Emergency Response — Preparedness to respond to national health emergencies and risks, including through surveillance, regulation, prevention, detection and leadership in national health coordination.

**Department of Health 10**
Improved opportunities for community participation in sport and recreation, and excellence in high-performance athletes, through initiatives to help protect the integrity of sport, investment in sport infrastructure, coordination of Commonwealth involvement in major sporting events, and research and international cooperation on sport issues.

**Australian Commission on Safety and Quality in Health Care 1**
Improved safety and quality in health care across the health system, including through the development, support for implementation, and monitoring of national clinical safety and quality guidelines and standards.

**Australian Institute of Health and Welfare 1**
A robust evidence-base for the health, housing and community sectors, including through developing and disseminating comparable health and welfare information and statistics.

**Australian Sports Commission 1**
Improved participation in structured physical activity, particularly organised sport, at the community level, including through leadership and targeted community-based sports activity.

**Australian Sports Commission 2**
Excellence in sports performance and continued international sporting success, by talented athletes and coaches, including through leadership in high performance athlete development, and targeted science and research.

**Australian Sports Foundation Limited 1**
Improved Australian sporting infrastructure through assisting eligible organisations to raise funds for registered sporting projects.

**Food Standards Australia New Zealand 1**
A safe food supply and well-informed consumers in Australia and New Zealand, including through the development of food regulatory measures and the promotion of their consistent implementation, coordination of food recall activities and the monitoring of consumer and industry food practices.

**General Practice Education and Training Limited 1**
Improved quality and access to primary care across Australia, including through general practitioner vocational education and training for medical graduates.

**Independent Hospital Pricing Authority 1**
Promote improved efficiency in, and access to, public hospital services primarily through setting efficient national prices and levels of block funding for hospital activities.

**National Health Performance Authority 1**
Contribute to transparent and accountable health care services in Australia, including through the provision of independent performance monitoring and reporting, the formulation of performance indicators, and coordinating and evaluating research.
<table>
<thead>
<tr>
<th>Health</th>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Private Health Insurance Administration Council</td>
<td>1</td>
<td>Prudential safety and competitiveness of the private health insurance industry in the interests of consumers, including through efficient industry regulation.</td>
</tr>
<tr>
<td></td>
<td>Australian National Preventive Health Agency</td>
<td>1</td>
<td>A reduction in the prevalence of preventable disease, including through research and evaluation to build the evidence base for future action, and by managing lifestyle education campaigns and developing partnerships with non-government sectors.</td>
</tr>
<tr>
<td></td>
<td>Australian Organ and Tissue Donation and Transplantation Authority</td>
<td>1</td>
<td>Improved access to organ and tissue transplants, including through a nationally coordinated and consistent approach and system.</td>
</tr>
<tr>
<td></td>
<td>Australian Radiation Protection and Nuclear Safety Agency</td>
<td>1</td>
<td>Protection of people and the environment through radiation protection and nuclear safety research, policy, advice, codes, standards, services and regulation.</td>
</tr>
<tr>
<td></td>
<td>Australian Sports Anti-Doping Authority</td>
<td>1</td>
<td>Protection of the health of athletes and the integrity of Australian sport, including through deterrence, detection and enforcement to eliminate doping.</td>
</tr>
<tr>
<td></td>
<td>Cancer Australia</td>
<td>1</td>
<td>Minimised impacts of cancer, including through national leadership in cancer control, with targeted research, cancer service development, education and consumer support.</td>
</tr>
<tr>
<td></td>
<td>National Blood Authority</td>
<td>1</td>
<td>Access to a secure supply of safe and affordable blood products, including through national supply arrangements and coordination of best practice standards within agreed funding policies under the national blood arrangements.</td>
</tr>
<tr>
<td></td>
<td>National Health and Medical Research Council</td>
<td>1</td>
<td>Improved health and medical knowledge, including through funding research, translating research findings into evidence-based clinical practice, administering legislation governing research, issuing guidelines and advice for ethics in health and the promotion of public health.</td>
</tr>
<tr>
<td></td>
<td>National Health Funding Body</td>
<td>1</td>
<td>Provide transparent and efficient administration of Commonwealth, state and territory funding of the Australian public hospital system, and support the obligations and responsibilities of the Administrator of the National Health Funding Pool.</td>
</tr>
<tr>
<td></td>
<td>National Mental Health Commission</td>
<td>1</td>
<td>Provide expert advice to the Australian Government and cross-sectoral leadership on the policy, programmes, services and systems that support mental health in Australia, including through administering the Annual National Report Card on Mental Health and Suicide Prevention, undertaking performance monitoring and reporting, and engaging consumers and carers.</td>
</tr>
<tr>
<td></td>
<td>Private Health Insurance Ombudsman</td>
<td>1</td>
<td>Public confidence in private health insurance, including through consumer and provider complaint and enquiry investigations, and performance monitoring and reporting.</td>
</tr>
<tr>
<td></td>
<td>Professional Services Review</td>
<td>1</td>
<td>A reduction of the risks to patients and costs to the Australian Government of inappropriate clinical practice, including through investigating health services claimed under the Medicare and Pharmaceutical benefits schemes.</td>
</tr>
</tbody>
</table>
### Immigration and Border Protection

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of Immigration and Border Protection</td>
<td>1</td>
<td>Protect Australia's sovereignty, security and safety by managing its border, including through managing the stay and departure of all non-citizens.</td>
</tr>
<tr>
<td>Department of Immigration and Border Protection</td>
<td>2</td>
<td>Support a prosperous and inclusive society, and advance Australia's economic interests through the effective management of the visa and citizenship programmes and provision of refugee and humanitarian assistance.</td>
</tr>
<tr>
<td>Department of Immigration and Border Protection</td>
<td>3</td>
<td>Advance Australia's economic interests through the facilitation of the trade of goods to and from Australia and the collection of border revenue.</td>
</tr>
<tr>
<td>Australian Customs and Border Protection Service</td>
<td>1</td>
<td>The protection of the safety, security and commercial interests of Australians through border protection designed to support legitimate trade and travel and ensure collection of border revenue and trade statistics.</td>
</tr>
<tr>
<td>Migration Review Tribunal and Refugee Review Tribunal</td>
<td>1</td>
<td>To provide correct and preferable decisions for visa applicants and sponsors through independent, fair, just, economical, informal and quick merits reviews of migration and refugee decisions.</td>
</tr>
</tbody>
</table>

### Industry and Science

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Department of Industry and Science</td>
<td>1</td>
<td>Enabling growth and productivity for globally competitive industries through supporting science and commercialisation, growing business investment and improving business capability and streamlining regulation.</td>
</tr>
<tr>
<td>Australian Institute of Marine Science</td>
<td>1</td>
<td>Growth of knowledge to support protection and sustainable development of Australia's marine resources through innovative marine science and technology.</td>
</tr>
<tr>
<td>Australian Nuclear Science and Technology Organisation</td>
<td>1</td>
<td>Improved knowledge, innovative capacity and healthcare through nuclear-based facilities, research, training, products, services and advice to Government, industry, the education sector and the Australian population.</td>
</tr>
<tr>
<td>Australian Renewable Energy Agency</td>
<td>1</td>
<td>Support improvements in the competitiveness of renewable energy and related technologies and the supply of renewable energy by administering financial assistance, developing analysis and advice about, and sharing information and knowledge with regard to, renewable energy and related technologies.</td>
</tr>
<tr>
<td>Commonwealth Scientific and Industrial Research Organisation</td>
<td>1</td>
<td>Innovative scientific and technology solutions to national challenges and opportunities to benefit industry, the environment and the community, through scientific research and capability development, services and advice.</td>
</tr>
<tr>
<td>National Offshore Petroleum Safety and Environmental Management Authority</td>
<td>1</td>
<td>Promote and enforce the effective management of risks to the workforce, the environment and the structural integrity of facilities, wells and well-related equipment of the Australian offshore petroleum and greenhouse gas storage industries through regulatory oversight.</td>
</tr>
<tr>
<td>Geoscience Australia</td>
<td>1</td>
<td>Informed government, industry and community decisions on the economic, social and environmental management of the nation's natural resources through enabling access to geoscientific and spatial information.</td>
</tr>
</tbody>
</table>
### Industry and Science

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>IP Australia</td>
<td>1</td>
<td>Increased innovation, investment and trade in Australia, and by Australians overseas, through the administration of the registrable intellectual property rights system, promoting public awareness and industry engagement, and advising government.</td>
</tr>
</tbody>
</table>

### Infrastructure and Regional Development

<table>
<thead>
<tr>
<th>Agency</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Department of Infrastructure and Regional Development</td>
<td>1</td>
<td>Improved infrastructure across Australia through investment in and coordination of transport and other infrastructure.</td>
</tr>
<tr>
<td>Department of Infrastructure and Regional Development</td>
<td>2</td>
<td>An efficient, sustainable, competitive, safe and secure transport system for all transport users through regulation, financial assistance and safety investigations.</td>
</tr>
<tr>
<td>Department of Infrastructure and Regional Development</td>
<td>3</td>
<td>Strengthening the sustainability, capacity and diversity of regional economies including through facilitating local partnerships between all levels of government and local communities; and providing grants and financial assistance.</td>
</tr>
<tr>
<td>Department of Infrastructure and Regional Development</td>
<td>4</td>
<td>Good governance in the Australian Territories through the maintenance and improvement of the overarching legislative framework for self-governing territories, and laws and services for non-self-governing territories.</td>
</tr>
<tr>
<td>Australian Maritime Safety Authority</td>
<td>1</td>
<td>Minimise the risk of shipping incidents and pollution in Australian waters through ship safety and environment protection regulation and services and maximise people saved from maritime and aviation incidents through search and rescue coordination.</td>
</tr>
<tr>
<td>Civil Aviation Safety Authority</td>
<td>1</td>
<td>Maximise aviation safety through a regulatory regime, detailed technical material on safety standards, comprehensive aviation industry oversight, risk analysis, industry consultation, education and training.</td>
</tr>
<tr>
<td>Infrastructure Australia</td>
<td>1</td>
<td>Improve decision-making on matters relating to infrastructure; advise governments and others on matters relating to infrastructure, including better assessment of infrastructure needs and prioritisation of infrastructure projects; and promote best practice infrastructure planning, financing, delivery and operation.</td>
</tr>
<tr>
<td>National Transport Commission</td>
<td>1</td>
<td>Improved transport productivity, efficiency, safety and environmental performance and regulatory efficiency in Australia through developing, monitoring and maintaining nationally consistent regulatory and operational arrangements relating to road, rail and intermodal transport.</td>
</tr>
<tr>
<td>Infrastructure and Regional Development</td>
<td>Outcome</td>
<td>Description</td>
</tr>
<tr>
<td>----------------------------------------</td>
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</tr>
<tr>
<td>Australian Transport Safety Bureau</td>
<td>1</td>
<td>Improved transport safety in Australia including through: independent 'no blame' investigation of transport accidents and other safety occurrences; safety data recording, analysis and research; and fostering safety awareness, knowledge and action.</td>
</tr>
<tr>
<td>National Capital Authority</td>
<td>1</td>
<td>Manage the strategic planning, promotion and enhancement of Canberra as the National Capital for all Australians through the development and administration of the National Capital Plan, operation of the National Capital Exhibition, delivery of education and awareness programs and works to enhance the character of the National Capital.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Prime Minister and Cabinet</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department of the Prime Minister and Cabinet</td>
<td>1</td>
<td>Provide high-quality policy advice and support to the Prime Minister, the Cabinet, Portfolio Ministers and Parliamentary Secretaries including through the coordination of government activities, policy development and program delivery.</td>
</tr>
<tr>
<td>Department of the Prime Minister and Cabinet</td>
<td>2</td>
<td>Improve results for Indigenous Australians including in relation to school attendance, employment and community safety, through delivering services and programmes, and through measures that recognise the special place that Indigenous people hold in this Nation.</td>
</tr>
<tr>
<td>Aboriginal Hostels Ltd</td>
<td>1</td>
<td>Improved access to education, employment, health and other services for Aboriginal and Torres Strait Islander people travelling or relocating through the operation of temporary hostel accommodation services.</td>
</tr>
<tr>
<td>Indigenous Business Australia</td>
<td>1</td>
<td>Improved wealth acquisition to support the economic independence of Aboriginal and Torres Strait Islander peoples through commercial enterprise, asset acquisition, construction and access to concessional home and business loans.</td>
</tr>
<tr>
<td>Indigenous Land Corporation</td>
<td>1</td>
<td>Enhanced socio-economic development, maintenance of cultural identity and protection of the environment by Indigenous Australians through land acquisition and management.</td>
</tr>
<tr>
<td>National Australia Day Council Limited</td>
<td>1</td>
<td>A shared celebration of Australia and Australians through promoting the meaning of and participation in Australia Day and the Australian of the Year Awards.</td>
</tr>
<tr>
<td>Torres Strait Regional Authority</td>
<td>1</td>
<td>Progress towards closing the gap for Torres Strait Islander and Aboriginal people living in the Torres Strait Region through development planning, coordination, sustainable resource management, and preservation and promotion of Indigenous culture.</td>
</tr>
<tr>
<td>Australian National Audit Office</td>
<td>1</td>
<td>To improve public sector performance and accountability through independent reporting on Australian Government administration to Parliament, the Executive and the public.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome</td>
<td>Description</td>
</tr>
<tr>
<td>--------</td>
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</tr>
<tr>
<td>Australian Public Service Commission</td>
<td>1</td>
<td>Increased awareness and adoption of best practice public administration by the public service through leadership, promotion, advice and professional development, drawing on research and evaluation.</td>
</tr>
<tr>
<td>Office of National Assessments</td>
<td>1</td>
<td>Advancement of Australia’s national interests through increased government awareness of international developments affecting Australia.</td>
</tr>
<tr>
<td>Office of the Commonwealth Ombudsman</td>
<td>1</td>
<td>Fair and accountable administrative action by Australian Government entities and prescribed private sector organisations, by investigating complaints, reviewing administrative action and statutory compliance inspections and reporting.</td>
</tr>
<tr>
<td>Office of the Inspector-General of Intelligence and Security</td>
<td>1</td>
<td>Independent assurance for the Prime Minister, senior ministers and Parliament as to whether Australia’s intelligence and security agencies act legally and with propriety by inspecting, inquiring into and reporting on their activities.</td>
</tr>
<tr>
<td>Office of the Official Secretary to the Governor-General</td>
<td>1</td>
<td>The performance of the Governor-General’s role is facilitated through organisation and management of official duties, management and maintenance of the official household and property and administration of the Australian Honours and Awards system.</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>1</td>
<td>Financial support for individuals and families who are unable to fully support themselves by providing a sustainable payments and concessions system.</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>2</td>
<td>Stronger families and more resilient communities by developing civil society and by providing family and community services.</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>3</td>
<td>Improved wellbeing for older Australians through targeted support, access to quality care and related information services.</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>4</td>
<td>Increased housing supply, improved community housing and assisting individuals experiencing homelessness through targeted support and services.</td>
</tr>
<tr>
<td>Department of Social Services</td>
<td>5</td>
<td>Improved independence of, and participation by, people with disability, including improved support for carers, by providing targeted support and services.</td>
</tr>
<tr>
<td>National Disability Insurance Agency</td>
<td>1</td>
<td>To implement a National Disability Insurance Scheme that provides individual control and choice in the delivery of reasonable and necessary care and supports to improve the independence, social and economic participation of eligible people with disability, their families and carers, and associated referral services and activities.</td>
</tr>
</tbody>
</table>
### Social Services

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australian Aged Care Quality Agency</td>
<td>1</td>
<td>High-quality care for persons receiving Australian Government subsidised residential aged care and aged care in the community through the accreditation of residential aged care services, the quality review of aged care services including services provided in the community, and the provision of information, education and training to the aged care sector.</td>
</tr>
<tr>
<td>Australian Institute of Family Studies</td>
<td>1</td>
<td>Increased understanding of factors affecting how families function by conducting research and communicating findings to policy makers, service providers, and the broader community.</td>
</tr>
<tr>
<td>Department of Human Services</td>
<td>1</td>
<td>Support individuals, families and communities to achieve greater self-sufficiency; through the delivery of policy advice and high quality accessible social, health and child support services and other payments; and support providers and businesses through convenient and efficient service delivery.</td>
</tr>
</tbody>
</table>

### Treasury

<table>
<thead>
<tr>
<th>Agency</th>
<th>Outcome</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Department of the Treasury</td>
<td>1</td>
<td>Informed decisions on the development and implementation of policies to improve the wellbeing of the Australian people, including by achieving strong, sustainable economic growth, through the provision of advice to government and the efficient administration of federal financial relations.</td>
</tr>
<tr>
<td>Clean Energy Finance Corporation</td>
<td>1</td>
<td>Facilitate increased flows of finance into Australia’s clean energy sector, applying commercial rigour to investing in renewable energy, low-emissions and energy efficiency technologies, building industry capacity, and disseminating information to industry stakeholders.</td>
</tr>
<tr>
<td>Corporations and Markets Advisory Committee</td>
<td>1</td>
<td>Informed decisions by Government on issues relating to corporations regulation and financial products, services and markets through independent and expert advice.</td>
</tr>
<tr>
<td>Australian Bureau of Statistics</td>
<td>1</td>
<td>Informed decisions, research and discussion within governments and the community by leading the collection, analysis and provision of high quality, objective and relevant statistical information.</td>
</tr>
<tr>
<td>Australian Competition and Consumer Commission</td>
<td>1</td>
<td>Lawful competition, consumer protection, and regulated national infrastructure markets and services through regulation, including enforcement, education, price monitoring and determining the terms of access to infrastructure services.</td>
</tr>
<tr>
<td>Australian Office of Financial Management</td>
<td>1</td>
<td>The advancement of macroeconomic growth and stability, and the effective operation of financial markets, through issuing debt, investing in financial assets and managing debt, investments and cash for the Australian Government.</td>
</tr>
<tr>
<td>Australian Prudential Regulation Authority</td>
<td>1</td>
<td>Enhanced public confidence in Australia’s financial institutions through a framework of prudential regulation which balances financial safety and efficiency, competition, contestability and competitive neutrality.</td>
</tr>
<tr>
<td>Agency</td>
<td>Outcome</td>
<td>Description</td>
</tr>
<tr>
<td>---------------------------------------------</td>
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</tr>
<tr>
<td>Australian Securities and Investments</td>
<td>1</td>
<td>Improved confidence in Australia’s financial markets through promoting informed investors and financial consumers, facilitating fair and efficient markets and delivering efficient registry systems.</td>
</tr>
<tr>
<td>Australian Taxation Office</td>
<td>1</td>
<td>Confidence in the administration of aspects of Australia’s taxation and superannuation systems through helping people understand their rights and obligations, improving ease of compliance and access to benefits, and managing non-compliance with the law.</td>
</tr>
<tr>
<td>Commonwealth Grants Commission</td>
<td>1</td>
<td>Informed Government decisions on fiscal equalisation between the States and Territories through advice and recommendations on the distribution of GST revenue and health care grants.</td>
</tr>
<tr>
<td>Inspector-General of Taxation</td>
<td>1</td>
<td>Improved tax administration through community consultation, review, and independent advice to Government.</td>
</tr>
<tr>
<td>National Competition Council</td>
<td>1</td>
<td>Competition in markets that are dependent on access to nationally significant monopoly infrastructure, through recommendations and decisions promoting the efficient operation of, use of and investment in infrastructure.</td>
</tr>
<tr>
<td>Office of the Auditing and Assurance</td>
<td>1</td>
<td>The formulation and making of auditing and assurance standards that are used by auditors of Australian entity financial reports or for other auditing and assurance engagements.</td>
</tr>
<tr>
<td>Standards Board</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office of the Australian Accounting</td>
<td>1</td>
<td>The formulation and making of accounting standards that are used by Australian entities to prepare financial reports and enable users of these reports to make informed decisions.</td>
</tr>
<tr>
<td>Standards Board</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Productivity Commission</td>
<td>1</td>
<td>Well-informed policy decision-making and public understanding on matters relating to Australia’s productivity and living standards, based on independent and transparent analysis from a community-wide perspective.</td>
</tr>
<tr>
<td>Royal Australian Mint</td>
<td>1</td>
<td>The coinage needs of the Australian economy, collectors and foreign countries are met through the manufacture and sale of circulating coins, collector coins and other minted like products.</td>
</tr>
</tbody>
</table>